

Pursuant to Government Code Section 54953(e), members of the Board of Directors and staff will participate in this meeting via a teleconference. Members of the public can submit written comments to the Board Secretary at boardcomment@cambriacsd.org.



CAMBRIA COMMUNITY SERVICES DISTRICT

Thursday, August 11, 2022 - 1:00 PM

AGENDA

REGULAR MEETING OF THE CAMBRIA COMMUNITY SERVICES DISTRICT BOARD OF DIRECTORS

Please click the link below to join the webinar:

<https://us06web.zoom.us/j/85344986572?pwd=SWpDTnd0K25YNUFVdENsRjdVVm12UT09>

Passcode: 743886

Or One tap mobile:

US: +16694449171,,85344986572# or +16699006833,,85344986572#

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US: +1 669 444 9171 or +1 669 900 6833 or +1 253 215 8782 or +1 346 248 7799 or +1 386 347 5053
or +1 564 217 2000 or +1 646 931 3860 or +1 929 205 6099 or +1 301 715 8592 or +1 312 626 6799

Webinar ID: 853 4498 6572

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1. OPENING

- A. Call to Order
- B. Pledge of Allegiance
- C. Establishment of Quorum
- D. President's Report
- E. Agenda Review: Additions/Deletions

2. BOARD MEMBER COMMUNICATIONS

Any Board Member may make an announcement, report briefly on his or her activities, or ask a question for clarification.

3. COMMISSION REPORT

- A. PROS Chairman's Report

4. PUBLIC COMMENT

Members of the public may now address the Board on any item of interest within the jurisdiction of the Board but not on its agenda today. Future agenda items can be suggested at this time. In compliance with the Brown Act, the Board cannot discuss or act on items not on the agenda. Each speaker has up to three minutes.

5. CONSENT AGENDA

All matters on the consent calendar are to be approved by one motion. If Directors wish to discuss a consent item other than simple clarifying questions, a request for removal may be made. Such items are pulled for separate discussion and action after the consent calendar as a whole is acted upon.

- A.** Consideration of Approval of Paramedic Service Provider Agreement Between County of San Luis Obispo EMSA and Cambria Community Services District and Authorize the General Manager to Execute the Agreement
- B.** Consideration to Form an Ad Hoc Committee for the Veterans Memorial Hall

6. HEARINGS AND APPEALS

- A.** Public Hearing to Discuss and Consider Adoption of Resolution 53-2022 Ordering Abatement of Public Nuisance for the Fire Hazard Fuel Reduction Program (FHFRP)

7. REGULAR BUSINESS

- A.** Review District Core Values and Discussion and Consideration to Adopt the District Strategic Plan Update

8. BOARD MEMBER, COMMITTEE AND LIAISON REPORTS

- A.** Finance Committee's Report
- B.** Policy Committee's Report
- C.** Resources and Infrastructure Committee's Report
- D.** Other Liaison Reports and Ad Hoc Committee Reports

9. FUTURE AGENDA ITEM(S)

This is an opportunity to request a formal agenda report be prepared and the item placed on a future agenda. No formal action can be taken except to direct the General Manager to place a matter of business on a future agenda by majority vote

10. ADJOURN

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **5.A.**FROM: John F. Weigold IV, General Manager
Michael Burkey, Acting Fire Chief

Meeting Date: August 11, 2022

Subject: Consideration of Approval of Paramedic Service Provider Agreement Between County of San Luis Obispo EMSA and Cambria Community Services District and Authorize the General Manager to Execute the Agreement

RECOMMENDATIONS:

It is recommended that the Board of Directors approve the attached Paramedic Service Provider Agreement between the County of San Luis Obispo Emergency Medical Services Agency and the Cambria Community Services District and authorize the General Manager to execute the agreement.

FISCAL IMPACT:

The cost for the CCSD Fire Department to continue to operate as an ALS Paramedic agency will be approximately \$7,000 annually. These costs are related to maintaining equipment, medical supplies, personnel licenses and certifications and are included in each fiscal year's budget.

Periodic replacement (5 to 10 year) of the heart monitor/defibrillator unit will also be necessary. A grant application has been submitted for this equipment replacement and the CCSD is awaiting a response regarding the grant award.

DISCUSSION:

On June 27, 2013, the Board of Directors approved the Paramedic Service Provider Agreement and provided the ALS designation for the Cambria CSD Fire Department. The attached Paramedic Service Provider Agreement (Agreement) is necessary in order to comply with 22 Cal. Code Regulations Section 100168, which require that providers of ALS enter into a written agreement with the local EMS agency. This Agreement will continue to provide the ALS designation for the CCSD Fire Department. Maintaining Paramedics on the CCSD Fire Department engine ensures ALS response to the community and provides enhanced emergency service capability in the event of mass casualty and disaster scenarios.

Staff recommends that the Board of Directors approve the attached Paramedic Service Provider Agreement between the County of San Luis Obispo Emergency Medical Services Agency and the Cambria Community Services District.

Attachment: Paramedic Service Provider Agreement

PARAMEDIC SERVICE PROVIDER AGREEMENT
between
COUNTY OF SAN LUIS OBISPO EMERGENCY MEDICAL SERVICES AGENCY
and
CAMBRIA COMMUNITY SERVICES DISTRICT

This Agreement is entered into by and between the County of San Luis Obispo, a public entity and legal subdivision of the State of California, acting through its Public Health Department, Emergency Medical Services Agency (the “County” or “EMS Agency”) and the Cambria Community Services District (“CCSD”), an independent special district in the State of California (“Provider”).

WHEREAS, EMS Agency is the designated agency responsible for the administration of emergency medical services in the County of San Luis Obispo (California Health and Safety Code § 1797.200); and

WHEREAS, EMS Agency is required to plan, implement, and evaluate an emergency medical services system consisting of an organized pattern of readiness and response services based on public and private agreements and operational procedures (Health and Safety Code § 1797.204); and

WHEREAS, no person or organization may provide “advanced life support” (ALS), also known as “paramedic,” or limited advanced life support services unless that person or organization is an authorized part of the emergency medical services system of the local EMS agency or of a pilot program operated pursuant to the Wedworth-Townsend Paramedic Act (Health and Safety Code § 1797.178); and

WHEREAS, a provider of ALS must have a written agreement with the local EMS agency to participate in the EMS system and to comply with all applicable state regulations and local policies and procedures, including participation in the local EMS agency’s continuous quality improvement program (22 Cal. Code Regulations § 100168); and

WHEREAS, Provider is willing and able to provide ALS within its jurisdiction and the EMS Agency can provide legal authorization for Provider to do so through a written agreement;

NOW THEREFORE, in consideration of the recitals and obligations undertaken herein, the parties agree as follows:

A. Scope of Services.

1. Provider shall be responsible for providing prehospital ALS emergency services in accordance with EMS Agency policies and protocols and State law and regulations, until patient care is assumed by approved ALS transport personnel.
2. Provider shall participate in the San Luis Obispo County EMS system and comply with all applicable State and federal law and regulations, and County of San Luis Obispo EMS Agency policies and procedures, including participation in the EMS Agency's continuous quality improvement (CQI) program.
3. Provider shall provide emergency medical service response on a continuous twenty-four hour per day basis.
4. Provider shall maintain a drug and solution inventory, and medical equipment and supplies, as approved by EMS Agency and in compliance with County of San Luis Obispo EMS Agency policies, State law and regulations.
5. Provider shall ensure that all paramedics employed by Provider have a current paramedic license and active accreditation in San Luis Obispo County, and that they have and maintain all other certifications and training required by the EMS Agency policies and protocols and under State law.
6. Provider shall be responsible for assessing its paramedics' current knowledge of County of San Luis Obispo EMS Agency policies, procedures, and protocols, and for assessing its paramedics' skills competency.
7. The Provider shall utilize the County's approved format for documentation on all patient responses, including non-transports. The Provider shall complete the information accurately and include all information listed in Title 22, Section 100171 of the California Code of Regulations, and distribute it according to the local EMS agency's policies and procedures. The Provider shall use an electronic health record that exports data in a format that is compliant with the current versions of the California Emergency Medical Services Information System (CEMSIS) and the National Emergency Medical Services Information System (NEMSIS) (22 Cal. Code Regulations § 100171). The Provider shall provide the EMS Agency access to the Provider's electronic health record system for the purpose of CQI.
8. Provider shall have an internal CQI program that has been approved by EMS Agency.
9. EMS Agency shall monitor Provider's performance of duties and obligations under this Agreement and enforce the provisions of the Agreement as necessary. EMS Agency

shall notify Provider of and afford Provider an opportunity to respond to any concerns about Provider's performance of duties and obligations under this Agreement. The EMS Agency shall provide for system medical control and direction by the EMS Agency Medical Director. EMS Agency may immediately suspend or revoke this Agreement for any failure of Provider to comply with applicable policies, procedures, and regulations.

B. Term.

1. This Agreement shall be effective on the date (hereafter the "Effective Date") on which it is signed by the County Health Officer and shall have an initial term of five years, unless terminated earlier pursuant to terms of this Agreement. At the end of the initial term, EMS Agency shall have the option and authority to extend the term of this Agreement for an additional five years. Upon expiration of the second term, this Agreement shall be automatically renewed on an annual basis unless and until the Agreement is terminated pursuant to paragraph B.2. herein.

2. This Agreement may be terminated at any time by either party, at its sole discretion, upon 30 days written notice to the other party. This Agreement may be terminated on less than 30 days' notice by written mutual consent.

C. Notices.

All notices required hereunder shall be in writing and served personally or by certified mail, return receipt requested, postage prepaid, at the addresses shown below:

Cambria CSD Fire Department

San Luis Obispo County EMS Agency

Attn: Fire Chief

Attn: Administrator

P.O. Box 65

2180 Johnson Ave., 2nd Floor

Cambria, CA 93428

San Luis Obispo, CA 93401

D. Indemnification.

Provider shall bear all costs associated with its provision of services under this Agreement. The EMS Agency shall not be liable for any costs or expenses incurred by Provider as a result of this Agreement. Provider shall defend, indemnify, save, and hold harmless the County and its officers and employees from any and all claims, costs and liability for any damages or injury to persons or property, including without limitation all consequential damages, from any cause whatsoever arising, directly or indirectly from the operations or services of the Provider or its agents, servants, employees or officers, save and except claims, costs and liability arising through the negligence or willful misconduct of the County or its officers or employees.

E. Independent Parties.

Nothing in this Agreement shall be construed to create a relationship of employer and employee, or principal agent, or partnership, or joint venture, or any relationship other than that of independent parties contracting with each other solely for the purpose of carrying out the provisions of this Agreement.

F. Entire Agreement, Amendments, and Modifications.

This Agreement supersedes all previous agreements and constitutes the entire understanding of the parties. This Agreement may be amended or modified only by the mutual written consent of the parties. References in this Agreement to statutes, ordinances, laws, regulations, and policies mean and include those authorities as they presently exist and, as of and from the subsequent effective dates, amendments and successor provisions that may be adopted from time to time. No specific amendment to the Agreement is required to include or incorporate subsequent revisions to authorities cited or referred to herein.

G. Assignment and Subcontracting.

Because this Agreement is intended to secure the specialized services of Provider, Provider may not assign, transfer, delegate, or sublet any interest herein without the prior written consent of EMS Agency. Any such assignment, transfer, delegation, or sublease without EMS Agency's prior written consent shall be null and void.

H. Venue.

This Agreement shall be deemed to have been jointly drafted by the parties and shall be governed by and construed in accordance with the laws of the State of California. Most duties and obligations of the parties hereunder are performed in San Luis Obispo County. Both parties reserve the right to request a change of venue for any action or proceeding that may arise out of this Agreement.

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IN WITNESS WHEREOF, County of San Luis Obispo and Provider have executed this Agreement on the day(s) and year hereinbelow set forth.

PROVIDER:

Cambria Community Services District

By: _____
John F. Weigold, IV
General Manager

Date: _____

COUNTY OF SAN LUIS OBISPO

By: _____
L. Vincent Pierucci II
Administrator, County EMS Agency

Date: _____

By: _____
Penny Borenstein, MD, MPH
County Health Officer

Date: _____

APPROVED AS TO FORM AND LEGAL EFFECT

RITA L. NEAL
County Counsel

By: _____
Deputy County Counsel

Date: _____

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **5.B.**

FROM: John F. Weigold IV, General Manager

Meeting Date: August 11, 2022Subject: Consideration to Form an Ad Hoc
Committee for the Veterans Memorial
Hall

RECOMMENDATIONS:

Staff recommends that the Board of Directors consider approving an ad hoc committee for the Veterans Memorial Hall as part of the Board's Strategic Plan.

FISCAL IMPACT:

There is no fiscal impact associated with this item.

DISCUSSION:

Following the Board's recent strategic planning workshop on June 27 and 28, the Board will consider adoption of its updated Strategic Plan at today's meeting. As part of the strategic goal to "Manage and provide stewardship of District assets, parks, recreation, and open space in a timely, cost-effective, and environmentally sensitive manner" the Board set an objective to "Request the Board to appoint a Cambria Veterans Memorial Hall ad hoc committee."

The Board president has appointed Directors Harry Farmer and Tom Gray to serve on this ad hoc committee.

It is recommended that the Board consider approving this ad hoc committee for the Veterans Hall to include a review of past, current, and future use of the facility, and to update the contract with the American Legion, which expires on September 27, 2022.

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **6.A.**FROM: John F. Weigold IV, General Manager
Michael Burkey, Acting Fire Chief

Meeting Date: August 11, 2022	Subject: Public Hearing to Discuss and Consider Adoption of Resolution 53-2022 Ordering Abatement of Public Nuisance for the Fire Hazard Fuel Reduction Program (FHFRP)
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RECOMMENDATIONS:

1. Receive staff report.
2. Open Public Hearing, consider any protests or objections.
3. Close Public Hearing and make any modifications to the parcels listed in Exhibit "A" to Resolution 53-2022.
4. Adopt Resolution 53-2022 authorizing the Acting Fire Chief to abate the nuisance by having the weeds and debris removed from the parcels listed in Exhibit "A."

FISCAL IMPACT:

The fiscal impact to the CCSD is limited to paying the District's Contractor abatement charges and personnel time in processing inspections and billing. These costs are then recovered from the property owners by billing for reimbursement, plus administrative fees. Property owners that have parcels on the contract abatement list will be billed for services rendered by the District's Contractor, plus a \$100 administrative fee. Funds not recovered through this billing process will be placed on the County Tax Roll for fiscal year 2023/24, with an increased administrative fee of \$200.

DISCUSSION:

In accordance with the requirements of the Health and Safety Code, a Notice to Destroy Weeds and remove debris was sent to the owners of 1,901 parcels, which were identified and noticed for weed abatement this year. Many of these parcels were abated by parcel owners and/or their personal contractors prior to the inspection deadline. Of these 1,901 parcels, 209 did not pass inspection and have been placed on the contract abatement list (Exhibit "A").

The Board established the date of August 11, 2022 to hold a public hearing to consider any objections or protests to the abatement of the weeds. Under the provisions of the Health and Safety Code, the Board is to consider any protest and allow or overrule any or all objections. Thereafter, the Board acquires jurisdiction to have the abatement work accomplished by the District. The Board's decision is final.

By adoption of the attached Resolution, the Board will be ordering the abatement of the offending weeds and debris (Health and Safety Code Section 14900) and directing the Acting Fire Chief to abate them. Health and Safety Code Section 14900.5 also provides that the Board may declare the weed nuisance to be “seasonal and recurrent” and thereafter weeds and debris on parcels that have been designated as having seasonal and recurrent nuisances can be abated in future years without additional hearings. For such parcels, Health and Safety Code Section 14900.6 sets forth noticing requirements in the form of a postcard notice with certain required information. The attached Resolution includes language declaring the weeds and debris on the subject parcels to be seasonal and recurrent.

Attachments: Resolution 53-2022
Exhibit A to Resolution 53-2022

RESOLUTION NO. 53-2022
August 11, 2022

A RESOLUTION OF THE BOARD OF DIRECTORS OF THE
CAMBRIA COMMUNITY SERVICES DISTRICT
ORDERING ABATEMENT OF PUBLIC NUISANCE FOR
2022 FIRE HAZARD FUEL REDUCTION PROGRAM

WHEREAS, on April 14, 2022, Resolution No. 17-2022 declaring the vegetation and hazardous wildland fire fuels located on certain private property a public nuisance within the Cambria Community Services District ("District"), pursuant to Health and Safety Code Section 14880 was duly adopted by the Board of Directors ("Board"); and

WHEREAS, all affected property owners received a "Notice to Destroy Weeds" in conformance with Health and Safety Code Section 14890 et seq. and Section 14893 et seq.; and

WHEREAS, a public hearing to consider all objections or protests, if any, to the proposed removal of weeds pursuant to Section 14898 of the Health and Safety Code was held by the Board on August 11, 2022; and

WHEREAS, said public nuisance consists of noxious or dangerous vegetation and hazardous wildland fire fuels growing upon the parcels of real property described on Exhibit "A," which is attached hereto and incorporated herein by reference as though here fully set forth, all of which parcels are located within said District; and

WHEREAS, it is in the public interest that said public nuisance be abated and that the District authorities be directed to remove and abate said vegetation and hazardous wildland fire fuels; and

WHEREAS, Health and Safety Code Section 14900.5 further provides that in the event the public nuisance is declared to be seasonal and recurrent by the Board, thereafter such seasonal and recurring weeds may be abated every year without the necessity of any further hearing, subject to notice to property owners in accordance with Health and Safety Code Section 14900.6.

NOW, THEREFORE, BE IT RESOLVED, by the Board of Directors of the Cambria Community Services District as follows:

Section 1. That the recitals set forth herein above are true, correct, valid and incorporated herein.

Section 2. That pursuant to Section 14900 of the Health and Safety Code, the District Fire Chief is hereby directed to abate said nuisance or to cause said nuisance to be abated by having the dangerous vegetation and hazardous wildland fire fuels removed from the parcels of real property described in said Exhibit "A."

Section 3. That the Board hereby declares said public nuisance of dangerous vegetation and hazardous wildland fire fuels to be seasonal and recurrent and, in future years, may be abated pursuant to the provisions of Health and Safety Code Section 14900.6.

On the motion of Director _____, seconded by Director _____, Resolution No. 53-2022 is adopted at the Regular Meeting of the Cambria Community Services District this 11th day of August, 2022.

Donn Howell, President
Board of Directors

ATTEST:

APPROVED AS TO FORM:

Leah Reedall, Board Secretary

Timothy J. Carmel, District Counsel

Exhibit A to Resolution 53-2022**2022 FRHFRP****Contract Abatement List**

022.083.030	022.212.011	023.036.010
022.083.063	022.212.012	023.036.030
022.084.020	022.212.015	023.036.031
022.084.046	022.212.016	023.036.036
022.093.007	022.212.017	023.066.021
022.093.012	022.212.018	023.067.009
022.093.016	022.231.008	023.073.023
022.093.051	022.243.029	023.074.037
022.131.016	022.271.001	023.104.004
022.141.002	022.271.008	023.116.011
022.151.058	022.271.015	023.116.022
022.171.046	022.271.023	023.134.001
022.181.038	022.312.038	023.141.042
022.182.054	022.323.032	023.142.011
022.192.046	022.341.011	023.142.030
022.202.004	022.342.008	023.143.020
022.202.005	023.019.039	023.151.055
022.212.010	023.034.013	023.171.028

023.172.026	023.233.038	023.333.038
023.181.033	023.233.058	023.333.042
023.192.004	023.233.068	023.352.034
023.192.021	023.233.076	023.353.045
023.202.019	023.234.002	023.361.020
023.202.021	023.234.003	023.373.012
023.202.038	023.243.008	023.382.031
023.202.039	023.243.039	023.382.056
023.203.001	023.253.017	023.383.041
023.204.012	023.272.013	023.391.004
023.211.010	023.281.013	023.391.018
023.213.004	023.282.019	023.391.049
023.213.027	023.282.040	023.391.050
023.213.033	023.312.012	023.401.005
023.213.038	023.312.020	023.402.006
023.215.002	023.313.020	023.422.032
023.222.051	023.321.034	023.423.003
023.223.013	023.332.024	023.423.005
023.223.024	023.333.002	023.423.006
023.233.001	023.333.029	023.423.008
023.233.029	023.333.034	023.423.018

023.424.004	024.062.038	024.162.005
023.424.005	024.062.043	024.182.035
023.424.006	024.081.049	024.182.041
023.424.028	024.092.003	024.182.043
023.451.036	024.092.013	024.191.007
023.453.002	024.103.015	024.191.062
023.461.024	024.123.014	024.191.063
023.492.004	024.123.016	024.201.005
023.492.033	024.123.028	024.201.012
024.013.048	024.123.050	024.211.024
024.013.049	024.123.056	024.211.034
024.022.038	024.131.009	024.212.002
024.022.039	024.131.035	024.212.023
024.033.009	024.142.032	024.222.017
024.033.015	024.142.034	024.231.001
024.033.045	024.142.035	024.231.023
024.034.048	024.151.024	024.241.019
024.041.003	024.152.009	024.243.008
024.042.039	024.152.025	024.253.006
024.043.018	024.161.007	024.261.017
024.061.051	024.161.011	024.262.036

024.273.017	024.332.019
024.273.020	024.332.024
024.281.003	024.332.026
024.282.032	024.353.014
024.291.015	024.353.022
024.291.017	024.353.031
024.291.031	024.361.027
024.301.034	024.381.008
024.311.006	024.382.002
024.311.007	
024.311.029	
024.312.001	
024.312.002	
024.312.016	
024.312.029	
024.312.030	
024.321.037	
024.322.008	
024.322.013	
024.332.011	

TOTAL NUMBER OF LOTS = 209

CAMBRIA COMMUNITY SERVICES DISTRICT

TO: Board of Directors

AGENDA NO. **7.A.**

FROM: John F. Weigold IV, General Manager

Meeting Date: August 11, 2022 Subject: Review District Core Values and Discussion and Consideration to Adopt the District Strategic Plan Update

RECOMMENDATIONS:

Staff recommends the Board of Directors review the District Core Values and discuss and consider adopting the District Strategic Plan update.

FISCAL IMPACT:

There is no fiscal impact associated with this item.

DISCUSSION:

The Board held a Special Board Meeting on June 27 and 28, 2022 to update the District's Strategic Plan. On June 27, 2022, the Board solicited community input and comments on the District strengths, District weaknesses and District goals, as well as any other issues related to the development of the District Strategic Plan update. The Board adjourned the meeting to June 28, 2022 and held a daylong Board workshop facilitated by consultant Snider and Associates via Zoom, which the community was able to hear telephonically. The Board of Directors utilized community input in developing the update of the District's goals and objectives. The Board also reviewed and updated the District's Mission Statement and reviewed the Core Values.

Staff recommends the Board consider adoption of the District Strategic Plan update of goals, objectives and mission statement from the June 28, 2022 Strategic Plan Workshop, and discuss and consider the current Core Values.

Attachment: District Strategic Plan Update of Goals, Objectives, and Mission Statement
Strategic Plan Six Months Goals and Objectives Grid
Supplemental Report of the Strategic Ad Hoc Committee

C A M B R I A C O M M U N I T Y S E R V I C E S D I S T R I C T

STRATEGIC PLANNING WORKSHOP

28 June 2022 • via Zoom

Marilyn Snider, Facilitator – Snider and Associates (510) 459-5540
Gail Tsuboi, Recorder – Tsuboi Design (925) 376-9151

MISSION STATEMENT

The Cambria Community Services District provides water, sewer, fire protection and emergency services, parks, recreation and open space, and accompanying services to our community in a safe, cost-effective, and environmentally sensitive manner.

CORE VALUES

not in priority order

The Cambria Community Services District values . . .

- ♦ Integrity
- ♦ Open communication and Transparency
 - ♦ Safety
 - ♦ Fiscal responsibility
- ♦ Exemplary customer service
 - ♦ Mutual respect

THREE-YEAR GOALS

2022-2025 * not in priority order

Core Area: **WATER SERVICES - GENERAL**

Strategic Goal: **Meet the ongoing challenges of effectively and reliably managing water resources in our sensitive ecosystem**

Core Area: **WATER SERVICES – WATER RECLAMATION FACILITY**

Strategic Goal: **Advance Coastal Development Permit (CDP) to achieve County and Coastal Commission approval**

Core Area: **SEWER SERVICES**

Strategic Goal: **Execute phased repairs and upgrades for the Wastewater Treatment System**

Core Area: **FIRE PROTECTION AND EMERGENCY SERVICES**

Strategic Goal: **Provide optimal fire protection, water rescue, and emergency medical services
..... on a 24/7 basis**

Core Area: **FACILITIES AND RESOURCES**

Strategic Goal: **Manage and provide stewardship of District assets, parks, recreation, and open space in a timely, cost-effective, and environmentally sensitive manner**

NEXT STEPS/FOLLOW-UP PROCESS

WHEN	WHO	WHAT
Wednesday, June 29	Leah Reedall	Distribute the retreat record to all participants.
Within 48 hours of receipt	All recipients	Read the workshop record.
At the July 5, 2022 Management Team meeting	CCSD Management Team (General Manager – lead)	Review the “Current Internal Weaknesses/Challenges” list for possible action items.
By July 12, 2022	Management Team	Share and discuss the Strategic Plan with staff face to face.
At the July 21, 2022 CCSD Board Meeting	CCSD Board (President – lead)	Review and consider adoption of the revised Core Values and their descriptors.
At the July 21, 2022 CCSD Board Meeting	General Manager John Weigold IV	Present the Strategic Plan to the Board and the public.
Not later than <u>2 weeks</u> before the second Board meeting of the month (beginning with the August 18 meeting)	Leads for the Objectives	Share the update for the Objective with Leah Reedall. (Monitor progress on the goals and objectives and revise objectives (add, amend and/or delete), as needed.)
Monthly	Leah Reedall and General Manager John Weigold IV	Prepare and distribute the updated Strategic Plan Monitoring Matrix to the CCSD Board and staff, which is available to the public.
January 30, 2023	General Manager John Weigold IV	Public comment session in preparation for the Strategic Planning workshop.
January 31, 2023	Participants from the June 28 Strategic Planning Workshop	Strategic Planning Workshop to: <ul style="list-style-type: none"> - more thoroughly assess progress on the Goals and Strategic Objectives. - develop objectives for the next six months.

S.W.O.T. ANALYSIS

Strengths – Weaknesses - Opportunities - Threats

STRENGTHS AND ACCOMPLISHMENTS OF THE CAMBRIA COMMUNITY SERVICES DISTRICT SINCE THE JANUARY 25, 2022 STRATEGIC PLANNING WORKSHOP

Brainstormed List of Perceptions from each Participant

- District website is easier to navigate and more informative
- Excellent Staff and employees
- Increased public access to Board and Standing Committee meetings via Zoom
- Implementation of Tyler Incode
- Successful Prop 218 to provide funds for infrastructure improvements and debt service.
- Successful effort to persuade community to accept needed rate-increase
- Timely repair of San Simeon water main break
- Progress on studies needed to obtain a CDP for the WRF
- Engaged staff and proactive management
- Strong personnel management, as shown in recruitment of new Finance Manager
- Successful adoption of new water/sewer rates for fiscal stability & capital needs
- Effective, data-driven response to drought conditions
- Strength: Technical Capabilities, Commitment and Work Ethic of District Staff
- Accomplishment: IGA/ECM Reviews, Analysis and Decisions
- Accomplishment: Attaining Rate Increases to Support CIP Requirements
- Accomplishment: Bringing historic Audit Reports up to date and filing FY2020/21 on time
- Successfully passed rate increase to move forward with infrastructure projects
- Positive response to water conservation
- Conveying realistic message for water and wastewater infrastructure needs
- Improved reputation with regulatory agencies
- Finance Committee completed work identifying underfunded, under resourced and under staffed services.
- Successful Prop 218 rate increase
- External Communications
- Website Information
- Financial System Implementation
- Minimized homelessness on District properties
- Increased development of recreational opportunities on the east ranch

CURRENT INTERNAL WEAKNESSES/CHALLENGES OF THE CAMBRIA COMMUNITY SERVICES DISTRICT

Brainstormed List of Perceptions from each Participant

- Lack of visibility out in the community
- Inadequate social media presence
- Staff vacancies
- Under defined priorities
- Occasional problems in communication between department heads
- General Fund revenues barely adequate to support all mandated services
- A challenge to help the Public understand the District's more intractable problems
- Need for media strategy focused on getting accurate information to public
- Risk of Board & Committee demands overloading Staff
- Board's time and effort not always directed at strategic priorities
- Hit-or-miss strategic planning process, with results not in line with CCSD mission
- Challenge of staying ahead on Maintenance and Repair of aging infrastructure

- Challenge: establish and contract a funding source for IGA CIP Priority Items
- Challenge: replacement for retiring Fire Chief
- Drain on staff time with Committee and Ad-hoc meetings
- Heavily weighting negative community opinions
- Misinformation and controversy relating to the Water Reclamation Facility
- Innovative opportunities are hampered
- Staff turnover at admin department
- No significant ways to address underfunded, under resourced and understaffed services
- Deferred maintenance
- Internal Communications
- Lack of Direction/Planning of Staff Assignments & Workloads
- Strategic Planning Tasked to Staff
- Board Meeting Efficiency and Timeliness
- Ongoing expenses regarding the coastal development permit application

EXTERNAL FACTORS/TRENDS THAT WILL/MIGHT HAVE A POSITIVE IMPACT ON THE CAMBRIA COMMUNITY SERVICES DISTRICT IN THE NEXT THREE YEARS

Brainstormed List of Perceptions from each Participant

- More rain, longer wet season!
- Availability of Grants and government funding
- Improved relationship between District and Regulatory Agencies
- Completion of permanent CDF for WRF
- The Skate Park Project as an example of a successful public/private collaboration
- An engaged community willing to take part in public discourse – a source of future directors
- Availability of new technologies for disposing the brine waste from the WRF
- State's focus on wildfire protection, potentially delivering resources to CCSD
- Progress, albeit slow, in permitting process for WRF
- Potential for cost saving through new brine disposal methods
- Reduction of inflation and interest rates
- Continued representation of our District 2 Supervisor
- Political agreement on responsible growth
- Develop long term project plan that follows the strategic plan and Board priorities
- Staff morale – maintaining efficiency and avoiding overload
- Continued support for water and wastewater infrastructure improvements
- Board Discussions and Planning of Strategic Goals
- Automation of Business Processes

EXTERNAL FACTORS/TRENDS THAT WILL/MIGHT HAVE A NEGATIVE IMPACT ON THE CAMBRIA COMMUNITY SERVICES DISTRICT THE NEXT THREE YEARS

Brainstormed List of Perceptions from each Participant

- Covid
- Prolonged droughts
- Misinformation and negativity on social media
- Wildfire danger
- The climate crisis and associated uncertainties
- Conflicting goals between the various segments of the community
- Community hostility toward the current Board due to actions of Boards long past
- Pressures from outside the community to grow beyond what our resources can safely support
- Uncertain economic outlook, with inflation a particular threat to CCSD finances
- Threat of persistent drought (though CCSD is relatively well-prepared)
- Danger of wildfire, exacerbated by lack of adequate evacuation routes
- Covid continuance
- Increasing Interest Rates and Inflation

- Supply Chain Disruptions
- SLO County Redistricting
- Drought unpredictability
- Economic stress, such as inflation and recession
- Staff turnover and retention
- Lack of consensus on responsible growth
- Homelessness
- Drought
- Board/Standing Committees Lack of Cohesion
- Too Many CIP & Priority Lists
- COVID
- Rainfall & Water Well Levels
- Negative attitude toward Cambria at regulatory agencies
- Tree mortality due to the drought or disease
- Unwillingness of engaged members of the community to serve as directors
- Risk of lawsuits against the District
- Ongoing risks of lawsuits against the District
-



STRATEGIC PLAN ELEMENTS

Marilyn Snider, Strategic Planning Facilitator * Snider and Associates (510) 531-2904

“SWOT” ANALYSIS

Assess the organization's:

- Internal **S**trengths - Internal **W**eaknesses
- External **O**pportunities - External **T**hreats

MISSION/PURPOSE STATEMENT

States WHY the organization exists and WHOM it serves

VISION STATEMENT

A vivid, descriptive image of the future—what the organization will BECOME

CORE VALUES

What the organization values, recognizes and rewards—strongly held beliefs that are freely chosen, publicly affirmed, and acted upon with consistency and repetition

THREE YEAR GOALS

WHAT the organization needs to accomplish (consistent with the Mission and moving the organization towards its Vision) – usually limited to 4 or 5 key areas

KEY PERFORMANCE MEASURES

What success will look like upon achievement of the goal

SIX MONTH STRATEGIC OBJECTIVES

HOW the Goals will be addressed: By when, who is accountable to do what for each of the Goals

FOLLOW-UP PROCESS

Regular, timely monitoring of progress on the goals and objectives; includes setting new objectives every six months

**CAMBRIA COMMUNITY SERVICES DISTRICT
SIX-MONTH STRATEGIC OBJECTIVES**

June 28, 2022 – March 15, 2023

CORE AREA: WATER SERVICES - GENERAL						
STRATEGIC GOAL: MEET THE ONGOING CHALLENGES OF EFFECTIVELY AND RELIABLY MANAGING WATER RESOURCES IN OUR SENSITIVE ECOSYSTEM						
WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the August 18, 2022 Board meeting	Utilities Mgr. – lead, R and I Committee, Melissa Bland	Clarify with the community the monitoring and evaluating drought stages.				
2. At the Sept. 15, 2022 Board meeting	Utilities Mgr.	Present to the Board the implementation plan for the previously-approved Water Meter Replacement Program.				
3. At the Dec. 15, 2022 Board meeting	Utilities Mgr.	Present to the Board the implementation plan for the Stuart Street tank construction (dependent upon receipt of appropriations monies).				

CORE AREA: WATER SERVICES – WATER RECLAMATION FACILITY
STRATEGIC GOAL: ADVANCE COASTAL DEVELOPMENT PERMIT (CDP)
TO ACHIEVE COUNTY AND COASTAL COMMISSION APPROVAL

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Sept. 8, 2022 Board meeting	Utilities Mgr., working with the ad hoc committee of the R and I Committee	Investigate new cost-effective options and technologies for reduction/disposal of brine waste, including costs, and present a report to the Board.				
2. By Dec. 2022	Utilities Mgr.	Submit the data needed to complete the CDP application for the County.				
3. At the Dec. 8, 2022 Board meeting	Utilities Mgr.	Complete the Task 1 In-Stream Flow Study and report results to the Board.				

CORE AREA: SEWER SERVICES

**STRATEGIC GOAL: EXECUTE PHASED REPAIRS AND UPGRADES
FOR THE WASTEWATER TREATMENT SYSTEM**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Aug. 18, 2022 Board meeting	General Mgr. – lead, Utilities Mgr., Finance Mgr., CCSD Counsel	Present to the Board for review and consideration the agreement with PGE to move forward with the work on the wastewater treatment system.				
2. At the Sept. 8, 2022 Board meeting	General Mgr. – lead, Utilities Mgr., Finance Mgr., CCSD Counsel	Complete the financing package for the wastewater treatment system's PGE/IGA projects and present the results to the Board for consideration				
3. FUTURE OBJECTIVE	Utilities Mgr.	Establish priorities and an implementation plan for CIP wastewater projects.				

CORE AREA: FIRE PROTECTION AND EMERGENCY SERVICES

**STRATEGIC GOAL: PROVIDE OPTIMAL FIRE PROTECTION, WATER RESCUE,
AND EMERGENCY MEDICAL SERVICES ON A 24/7 BASIS**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the Aug. 18, 2022 Board meeting	General Mgr.	Hire the replacement for the retiring Fire Chief and report to the Board.				
2. At the Oct. 20, 2022 Board meeting	Fire Chief, working with Dir. Tom Gray and CCHD Ops Dir.	Review and update the adopted Multi-Jurisdictional Hazard Mitigation Plan for Cambria, and report results to the CCSD Board for consideration.				
3. At the Nov. 17, 2022 Board meeting	CCSD Directors Tom Gray and Karen Dean (co-leads), working with the Fire Chief and the coordinator of the Fire Safe Focus Group	Present to the Board a report on research done on procedures for evacuation of residents needing help and identification of safe havens for evacuees.				
4. At the Dec. 8, 2022 Board meeting	Fire Chief, working with the General Mgr and District Counsel	Research a Defensible Space Ordinance for the community of Cambria and present to the Board as a staff report for consideration and direction.				
5. At the Jan. 12, 2023 Board meeting	Fire Chief	Report on the progress of implementing the Zonehaven System and the emergency alert system.				

CORE AREA: FACILITIES AND RESOURCES

**STRATEGIC GOAL: MANAGE AND PROVIDE STEWARDSHIP OF DISTRICT ASSETS,
PARKS, RECREATION, AND OPEN SPACE IN A TIMELY, COST-EFFECTIVE,
AND ENVIRONMENTALLY SENSITIVE MANNER**

WHEN	WHO	WHAT	STATUS			COMMENTS
			DONE	ON TARGET	REVISED	
1. At the July 21, 2022 Board meeting	General Mgr.	Request the Board to appoint a Cambria Veterans' Memorial Hall ad hoc committee.				
2. At the Aug. 18, 2022 Board meeting	Facilities and Resources Mgr. – lead, General Mgr, Finance Mgr.	Pursue identified and potential grant funding sources for Veterans' Hall capital improvement projects and report results to the Board.				
3. At the Sept. 15, 2022 Board meeting	Facilities and Resources Mgr – lead, PROS Commission	Present to the Board for review and consideration the PROS Commission's recommended options for East Ranch recreational expansion.				
4. At the Oct. 20, 2022 Board meeting	General Mgr., working with a Board ad hoc committee and CCSD Counsel	Investigate and identify options for use of the Veterans' Hall and present to the Board for consideration.				
5. At the Nov. 10, 2022 Board meeting	District Engineer	Present an update to the Board for consideration on the final design, engineering estimate, and status of fundraising for the Skatepark.				
6. At the Nov. 10, 2022 Board meeting	District Engineer	Obtain construction permit and present to the Board for consideration the construction RFP for the East Ranch restrooms.				

Supplemental Report of the Strategic Plan Ad Hoc Committee
Vice President Dean, Director Steidel
6/16/2022

At our June 9, 2022 Board Meeting, the Strategic Plan Ad Hoc Committee offered a report on its research of how other Community Services Districts, with similar areas of responsibility, formulated their Strategic Plans. We presented our thoughts on refocusing and reassessing our District goals, and the strategies towards achieving those goals, toward an alignment with the services we provide as a District. We met with our Strategic Plan Consultant, Marilyn Snider, to discuss some of these possible changes to our strategic planning process, and Ms Snider indicated that she could be flexible and could adjust her format and agenda to meet our needs once the Board has determined how they would like to move forward.

Based on our prior Ad Hoc presentation, we were tasked by the Board to bring examples which demonstrate a refocus of goal setting which creates alignment to core areas of our charter. This report provides those examples. We have also provided an example of how we might align our Mission Statement to our Charter and have suggested that Core Values be accompanied by a sentence of definition. This Ad Hoc Committee did not delve into other possible considerations such as the use of key performance indicators, or the format of the existing Strategic Plan progress document that is reviewed and updated regularly.

These examples are offered to stimulate discussion on how the Board and Staff might possibly refocus our Strategic Plan Process to be more in alignment with our Mission Statement and District responsibilities. The described goals, strategies, Mission Statement, and Core Values are the Ad Hoc Committee's suggestions only, and we welcome the discussion and ideas among the Directors on how we can fine tune our Strategic Plan process and transition to more defined goals and strategies to meet the needs of our District and Community.

MISSION STATEMENT (Example as a Declarative Statement)

Provide high quality water, sewer, fire support, Parks Recreation and Open Space, and accompanying Community Services to our customers in a safe, cost-effective, and environmentally sensitive manner.

STRATEGIC GOALS AND STRATEGIES (Example)

The following outline of “Core Areas”, “Strategic Goals” and “Strategies” is offered as an example only. If fully developed, the “Strategies” would be more result specific. The information here just provides examples of work content that could be considered for development of a strategic action. The outlined material represents discussion and brainstorming by our committee of an optional goal setting approach.

CORE AREA: WATER SERVICES

Strategic Goal: Effectively and reliably manage available water resources in a sensitive ecosystem

Strategies

Continue bi-monthly monitoring and proactive management of San Simeon Creek and Santa Rosa Creek water resources.

Closely monitor/evaluate Drought Risk Stages

Contract with selected vendor and execute Water Meter Replacement Program

Investigate funding options for Booster station pump replacements

Stuart Street Tanks

CORE AREA: WATER SERVICES - WATER RECLAMATION FACILITY

Strategic Goal: Resolve outstanding actions to advance CDP through County Approval and Advancement to Coastal Commission

Strategies

Improve relationship and interaction with Coastal Commission Staff

Completion of in-stream flow study

Final Information submittal to County and completion of data; obtain county approval

Submit Final CDP to Coastal Commission

Investigate New Cost-Effective Technologies for Reduction of Brine Waste

Final Resolution re Brine Pond

CORE AREA: SEWER SERVICES

Strategic Goal: Initiate phased repairs and upgrade installations for Wastewater Treatment Plant

Strategies

Establish Priorities and Implementation Plan of Upgrades described as part of rate study, to execute upon approval of Monies

CORE AREA: FIRE AND EMERGENCY SERVICES

Strategic Goal: Provide fully funded and staffed Fire, Water Rescue, and Emergency Medical Services on a 24/7 Basis

Strategies

Identify/define viable Evacuation Planning for the Community, Egress, Ingress, Communication

Hire Replacement for retiring Fire Chief

Evacuation Planning, Zone Haven, Alert Systems

Pursue possible continuance of 3 SAFER Fire Fighters whose funding support ends in at Calendar year end 2024

CORE AREA: ADMINSTRATIVE SERVICES**1. FINANCE**

Strategic Goal: Execute sound and judicious Financial Management, employing Generally Accepted Accounting Principles, to ensure operating/maintenance costs and required capital projects are sustainably funded for District Services.

Strategies

- a. Hire Finance Manager replacement
- b. Operational participation in and selection assessment of financing for Wastewater IGA Projects
- c. Uphold transparency in financial data through continued formal budgeting processes and reviews, timely quarterly reporting to Board and timely filing of yearly Audit Reports to state.

2. LEGAL

Strategic Goal: Obtain sound and timely legal support services to assist the CCSD in effective execution of its District business.

Strategies

- a. Working with District Counsel, SLO County Planning and Coastal Commission Staff, reach satisfactory conclusion with the Commission regarding Notice of Violation
- b. Obtain Judicial ruling regarding Windeler
- c. Work with District Counsel to address and resolve current legal challenges

CORE AREA: FACILITIES AND RESOURCES

1. FACILITIES AND RESOURCES

Strategic Goal: Provide service and maintenance of District assets and Open Space in a timely and cost-effective manner

Strategies

- a. Investigate/pursue potential Grants for Veterans’ Hall Capital Improvement Projects
- b. Retain and expand forest health in the Fiscalini Ranch footprint through facilities maintenance; partner with FFRP in maintenance and for expansion of native plant life on the Ranch footprint
- d. Public bathrooms; Lighting Fixtures

2. PARKS AND RECREATION

Strategic Goal: Increase the Recreational Facilities for the Community

Strategies

- a. Focus on Development of Recreational Facilities for Fiscalini East Ranch
- b. Review Fiscalini East Ranch historic recommendations for recreation development
- c. PROS recommend top three for consideration of development to the BOD.

CORE AREA: ENGINEERING PROJECT SUPPORT SERVICES

Strategic Goal: Progress Planning for the Skatepark

Strategies

- e. Define/Resolve all County Planning requirements for skatepark
 - f. Develop RFQ for Skatepark Final Design and Cost
 - g. Based on Final Design and Cost, reassess forward timeline and financial capacity of Skate Cambria relative next steps for skatepark development.
-

Core Values (restated)

(Examples of descriptive statements to assist in defining how each core value is exemplified)

SAFETY

We diligently follow strict safety policies, procedures, and regulation to protect and keep safe our district personnel, our water and sewer services, and our Community as a whole

FISCAL RESPONSIBILITY

We manage our financial revenues in a responsible, judicious, and prudent manner, to successfully sustain and protect the assets of the District, while considering community needs

CUSTOMER SERVICE

We are committed to provide exemplary services and support with a focus to the needs of the community we serve

RESPECT

Our interactions are undertaken ethically, with honesty, integrity, and patience

TEAMWORK

We appreciate and recognize the qualities, abilities, and contributions of others and seek to work in collaborative ways to effectively execute the district's work

TRANSPARENCY

We strive to conduct the business of the District in an open, honest, direct, and transparent manner, while encouraging input and feedback from our Community members

July 11, 2022

Report of Finance and Resources & Infrastructure Special Meeting

The Standing Committees on Finance and Resources & Infrastructure held a joint Special Meeting July 11, 2022 via Zoom. The purpose of this meeting was to receive a presentation on the funding process for the Wastewater treatment system IGA projects.

Finance Committee members present included Chair Cindy Steidel, Karen Chrisman, Marvin Corne, Mary Maher, and Cheryl McDowell. Excused absence: Ted Siegler. Resources & Infrastructure Committee members present included Chair Karen Dean, James Webb, Steven Siebuhr, Michael Thomas, and David Pierson. Excused absence: Brad Fowles. Present from CCSD staff were General Manager John Weigold, Administrative Manager Pam Duffield, Finance Manager Denise Fritz, and Utilities Manager/District Engineer Ray Dienzo.

Alex Handlers of Bartel & Wells presented a detailed Power Point Presentation and Report on the Funding Process for the Wastewater Treatment System Investment Grade Audit Projects (IGA). CSDA Finance Team members Bond & Disclosure Counsel Albert Reyes from Kutak Rock, and Underwriter Rick Brandis from Brandis Tallman Oppenheimer, were also present to provide additional details as needed.

Among the topics being presented and discussed during this presentation were a review of the Wastewater Projects which are to be funded through this debt financing, the recommended financing being pursued and the process for that financing, legal structure and key legal covenants, the key parties in this process and their roles, the legal documents that are required, and the draft schedule of this process.

Questions from Committee members for clarification were addressed during the Power Point and answered by Mr. Handlers and the CSDA Finance team. Following the presentation, the floor was opened up for question and comments from the public and Committee members as well as further discussion.

Questions from committee members and public:

1. Are transactional fees part of the loan? Response: Yes, detailing of these fees will be inclusive to information presented at the 7/21/22 CCSD Board Meeting.
2. What if the bond offer is not fully subscribed? Response, the Underwriter takes on anything not subscribed in initial offering, they are responsible for executing fully.
3. Why isn't Proposition 218 mentioned in this financing discussion? Response: Proposition 218 is not a component of this financing. The Sewer (Wastewater) rates accepted by the recent Proposition 218 process are the underlying revenue which support the debt service obligation that will be generated.
4. Can community members purchase the Certificates of Participation? Response: Yes, either directly from the Underwriter (Oppenheimer) or through their personal Investment Brokerage (e.g., Vanguard, Schwab, Fidelity).

Additional clarification questions and discussions related to several topics:
Understanding roles of the Financing Team and Trustee
Obtaining S&P Rating
Benefits/disadvantages of reducing scope of work content or reduction of loan term.
Structured Annual Maturities and Fixed Rates
Mechanisms for the how the financing proceeds are held by the Trustee and accessed by CCSD.
Process for the installment payments.
Reporting and informational update obligations of CCSD.
Benefits of Bond Insurance and Reserve Surety Bond

According to the Draft Schedule presented in this Power Point, the Board will be considering adoption of a financing resolution and approval of the form of the legal documents, and a resolution adopting debt management & disclosure policies at an upcoming CCSD Board Meeting.

There are more steps to this financing process going forward to finalize the debt service, close and receive funds, anticipated to take approximately to the end of August according to the draft schedule presented. Included among these steps are obtaining bond insurance bids, finalizing and posting the Preliminary Official Statement (POS) for investors and begin bond marketing, bond pricing, finalizing debt amount and interest rates, finalizing and signing closing documents, then closing and receipt of funds.

This was a very informational meeting with the opportunity for all committee members, as well as members of the public, to ask questions and get clarification of the details of the debt service process being undertaken to fund the very critical wastewater systems needs as outlined in the PGE IGA report that had been presented to the Board Nov 18, 2021, as well as outlined during the recently passed Prop 218 rate analysis and discussions.

Respectfully submitted,
Director Cindy Steidel, Finance Committee Chair
Director Karen Dean, R&I Committee Chair

Summary of Cambria Forest Committee Meeting

July 15, 2022

The meeting was called to order by Chair Crosby Swartz at 10:05 AM. A brief discussion took place regarding changes occurring at the Cambria CSD. This was followed by an announcement that the deadline to have fuel reduction done on one's undeveloped property was yesterday, and that the company working with the District would now be doing required weed abatement and the cost, as always, would be charged to the land owner.

A minor change was made in the June meeting minutes as to the Board of Forestry Fire Prevention Grant has been awarded to the Upper Salinas-Las Tablas Resource Conservation District. Another change was made regarding Greenspace the Cambria Land Trust NOT having an interest in purchasing an undeveloped lot in Fern Canyon.

Chair Swartz informed the group that both the Forest Committee and Greenspace the Cambria Land Trust were recently contacted by MacKenzie Schuman, a writer with the San Luis Obispo County Tribune newspaper. A meeting was held at the Greenspace headquarters between representatives from the Forest Committee and Greenspace with Ms Schuman, the topic being the health of Cambria's forested areas. As of the time of this summary no article on this topic has appeared in the Tribune newspaper.

Keith Seydel, Reserve Director of Rancho Marino, reported that information regarding proposed forest management work to be done on Rancho Marino being provided by Ascent Environmental Services and the Upper Salinas-Las Tablas RCD was still in progress, and that results would be forthcoming by the end of July.

A report from the recent Cambria Fire Safe Focus Group meeting was provided. An update was given by Dan Turner, Manager of the San Luis Obispo County Fire Safe Council. This included confirmation that the Vegetation Treatment Program (VTP) is being resumed on the Covell Ranch. Roughly 50% of trees are being removed in certain areas of the property to reportedly lessen the potential for fire. However, this remains a controversial technique questioned by many groups and individuals. This has included members of the Cambria Forest Committee and the local chapter of the California Native Plant Society. However, while CFC meetings most always include a member of the CNPS, no one was available this time to voice their concerns on recent and renewed tree removal activities.

Also, we were reminded of the upcoming free chipping event occurring on August 1st and 2nd. To sign up, go to the Cambria Fire Safe Focus Group web site: www.247ncep.com and click the events page. Forms are also available at the Cambria Fire Department.

Follow up information was provided regarding recommending that PG&E investigate initiating Covered Conductor Wiring on electric wires in Cambria. Crosby Swartz reported that PG&E representative Steve Crawford has followed up on the Forest Committee inquiry on this issue. Possibly this wiring may be considered on Burton Drive from Cambria Pines Lodge to the Cambria Nursery downhill to Village Lane. Pursuing this possibility is a few months down the road.

CFC Director and Greenspace officer Bob Fountain reported on the Greenspace Monterey Pine tree planting on San Simeon State Park. About 50% of the 1,000 trees planted last year have survived and are healthy, and another thousand will be planted this November. In addition, a group of Cal Poly students have expressed an interest in surveying the planted trees to assess the success of the project.

CFC secretary and local author Christine Heinrichs suggested there be a Part 2 follow up to "Tales From the Cambria Woods". Published in 2002, this booklet was a collection of essays first seen in The Cambrian newspaper that addressed the ecology, history, preservation and future of Cambria's forest. Her suggestion was enthusiastically greeted.

Suggested viewing on pertinent forest environmental issues include:

Michigan State Forest Carbon and Climate Program: canr.msu.edu/fccp/

Society of American Foresters Videos: learn.eforester.org

The next CFC meeting is Friday, August 12 at 10 a.m. via Zoom

This summary written and submitted by Cambria CCSD Director Harry Farmer

Summary of the Friends of the Fiscalini Ranch Preserve meeting of Tuesday July 12, 2022

The meeting was called to order by Board Chair John Nixon at 4:00 PM. The first order of business was a discussion of recent donations to Friends. An anonymous donation of \$5,000 has been made by the Orange County Community Foundation for the third time. In 2020, the monies were used to support an understory survey of the forest. Support of the construction of the nursery was provided in 2021. A third grant is being sought for this years intend project of seed collection and propagation.

FFRP has also officially received a \$15,000 bequest from Father Mark Stetz, Priest at Santa Rosa Catholic Church and former member of the Board of FFRP. Chair Nixon suggested it would be nice to do something with the money to specifically honor the donor. Ted Siegler observed that donated monies should be aimed toward the long term needs of FFRP even if it is a relatively small amount, but honoring the wishes of the donor could also be considered. Bob Detweiler also stated his preference is that monies should be placed in a long term investment. Ellie Etter also said legacy gifts should be long term and everlasting. Michael Thomas observed that new trails and bridges may soon be happening on the Ranch which would be available for dedication. Treasurer Mary Maher suggested that a consistent practice in this area needed to be determined moving forward. Chair Nixon observed that Father Stetz had an epiphany to become a Priest while on the Ranch, and we should honor what his wishes would be. He asked Executive Director Kitty Connolly to come back with suggestions as to how we could honor Father Stetz specifically, as well as thoughts on what policy in this area should be in the future.

Ms Connolly gave a brief report for Facilities and Resources Supervisor Carlos Mendoza who was not present. The one recent homeless resident on the Ranch has moved, so currently there are no homeless individuals camping on the Ranch.

In her Executive Director Report, Kitty informed us that seedlings would be moved into the newly constructed nursery this coming Friday July 15th, and there would be a Nursery dedication on Wednesday July 27th at 11AM. It was noted that 115 hard working volunteer hours were donated for its construction. Also, the July 4th Popup event was a BIG success, including the sale of at least 30 T shirts.

Events coordinator Diane Anderson also remarked on the success of the July 4th Popup on the Ranch, adding that the final Popup of the year would be on Saturday, November 12th, acknowledging and celebrating Veteran's Day of Friday, November 11th. The Garden Tour and Gathering in the Garden is being prepared for May 13th, 2023. This year's Gathering is taking place at the Cambria Nursery on Saturday, August 27th, 2022. Tickets are available for this make new friends enjoyable and fun happening at the FFRP website: fiscaliniranchpreserve.org
Food, wine and music will enhance the event.

Ellie Etter brought everyone up to speed on StoryCorps, a project where members of our community provide information regarding the history of the Ranch, what folks think about our local treasure, and how we care for the Ranch moving forward. It is hoped close to a dozen interviews/conversations will take place, to be finished sometime in early/mid August. All the equipment required has been donated, and local resident and production expert Jon Martinez has

offered to do the filming.

Treasurer Mary Maher stated that CD rates are going up, and that FFRP will purchase one this month(July). Also, she reported that overall budget revenues are doing well.

Joyce Renshaw provided a very brief report from the recent Parks, Recreation and Open Space Commission meeting, stating that funding for the skatepark is going well.

Michael Thomas gave us the news of the recent watering event of the Monterey Pine seedlings on the Ranch where adults and children participated. It was such fun to see all ages involved. While 375 of the seedlings have died, the remaining 175 are in great condition.

The next FFRP meeting will take place on Tuesday, August 9th, 2022 at 4PM via Zoom.

This summary written and submitted by CCSD Director Harry Farmer

By the way, here is a very detailed Ranch Committee report for June 2022. Volunteers of all ages are always welcome at these ongoing life affirming, Ranch enhancing happenings.

Ranch Committee Report for June 2022

Wednesday Weeding – Michael Thomas:

For the month of June, we had 20 volunteers spend a total of 140 hours on behalf of FFRP. Our primary accomplishments:

6/1: We uprooted tons of thistles up along both sides of the SeaClift Trail. We also uprooted a small stand of broom and thistles further up the Meander Trail.

6/8: We continued uprooting the dense field of mustard on the south hill.

6/11: We had 9 volunteers for our Saturday iceplant pulling work party and made another substantial dent in the ice plant invasion along our treasured bluff.

6/15: with Brian Morgan leading the group during Michael's absence, we continued uprooting the dense field of mustard on the south hill.

6/22: Our main group cleared tons of mustard, radish, poison hemlock, fennel, and thistle along the Santa Rosa Creek Trail, Italian thistles north of the first bend going up the Creek to Forest Trail, and a dense explosion of French broom on the hillside above the Santa Rosa Creek Trail. Meanwhile, Walt and Loree continued uprooting bull thistle along the fence line at the south Windsor entrance up to the Marine Terrace Trail.

6/29: We made a serious dent in the sea of mustard and assorted thistles on the north hill.

Trails & Special Projects – Brian Morgan:

Outside of trail project planning there was no trail activity in June. Carlos Mendoza has amassed several large chip piles that volunteers will start spreading on forest trails in July. A chip covering on the trail not only defines the trail location-but, more importantly, protects over and under-story exposed plant roots from walking, running, and cycling damage (horses are an entirely different problem). There are several large trail improvement projects planned for the balance of 2022-a puncheon at the North Forest Loop where it crosses the Tipton watershed, a long removable puncheon at the Dolphin Trail, re-routing the steep Creek to Ridge Trail, adding switchbacks to the trail from the Marine Terrace Trail to the Duke Bench, and repairing erosion control features on a large number of Ranch trails before our rain season (is there such a thing?).

NCAC Liaison Report for August 11, 2022 CCSD Meeting

The NCAC held its regular meeting July 20, 2022 via Zoom.

SLO County Supervisor Gibson reported that the Coastal Commission decided not to hear the appeal for the Cambria Christmas Market. According to SLO County Planning Supervisor Schani Siong, the Coastal Commission found no substantial issue. The permit is approved through the 2023 Christmas season, and the conditions of the permit that were in place prior to 2021 are in effect. The Christmas Market will need to obtain a new permit after 2023.

Supervisor Gibson also reported that the county is continuing to work on how to stabilize the Piedras Blancas Lens, and to work on future plans for the lens and its upkeep.

A Point-In-Time Homeless Count was conducted. The count was lower than the past count, but still an unacceptable level. The County may be addressing in August plans on how to reduce homelessness by 50% in 5 years.

The topic of the walking path along Burton between the Nursery and Tin City was brought up to Supervisor Gibson. While the road itself has been stabilized, the trail is not County maintained. It is on the books to sometime in the future get funding for a proper trail, but the County needs to look at property ownership. It is believed to be part County and part private property. It was mentioned by members of the public that part of the property may be owned by the Cambria Pines Lodge, Tin City, as well as by the County.

The SSCSD Liaison Daniel De La Rosa reported that they had approved proposals for Grant Writing Services, Environmental Planning Services, and Project Management & Design for a water/sewer bridge. They had a discussion on the response from the Coastal Commission for their wastewater plant, but no details were reported. The Amendment of their Moratorium was tabled until August 30.

Cecilia Montalvo reported that things were quiet at the Cambria Community Healthcare District. The District has approved the bond measure to be placed on the November ballot to fund the new building. She announced the CCHD has an opening for the position of Finance Director. This can be a part time position and virtual.

There were two Guest Presentations: HomeShareSLO and Beautify Cambria.

Anne Wyatt, Executive Director of HomeShareSLO, gave a presentation on several programs to help connect people in need of housing with people who may have available housing or extra rooms to share. She reported that they now have approximately 85 shared homes in SLO where they have connected unrelated people to share space such as private bedrooms with private or shared bathrooms, kitchenette or shared kitchens. She felt Cambria has quite a large number of single person households, or second homeowners, that may have extra rooms and that could benefit from the extra income and security that sharing space with someone who needs housing could provide. Also

discussed were possible options such as ADU's, Junior ADU's, tiny homes, mixed use commercial/residential options, etc. Her full presentation has been posted to the NCACCSLO.Org website to the Presentation page.

Claudia Harmon Worthen of Beautify Cambria reported on the progress of the ongoing work on the Spaghetti Bowl retaining wall and hillside upgrade, and the "Weeding Wednesdays" of the street medians in town. There are plans for native and drought tolerant plantings, as well as "bicycle yard art" in the medians or the retaining wall area. A grant is also being looked for to possibly do a sculpture for the retaining wall area at the Spaghetti Bowl entrance to town.

Ms Worthen also gave a presentation on a new project that Beautify Cambria is planning for the entrance of Tin City at Burton. This project will involve cleaning up the corner, removing the sandwich board signs, doing some grading and backfilling with topsoil to prepare for native flowering plants, a new Tin City sign, and a directory kiosk at the base of the hill with a list of the businesses. Beautify Cambria requested a letter of support for a County encroachment permit to do this work, and the Council unanimously approved writing the letter. The presentations by Beautify Cambria for both of these projects are posted on the NCAC website.

The Land Use Committee received one referral. This was for a two story addition with 1 1/2 bath to a home on Kenneth. The Land Use Committee approved the referral with no conditions.

The Transportation Committee gave an update on the application for funding for the proposed multi purpose trail along Hwy 1 and up to the Trenton St entrance to the Ranch. They met with a group to do preliminary work for funding from SLOCOG.

The Outreach Committee has been continuing to do improvements and updates to the NCAC website. They were also planning on a presentation to the Lions Club, and on having a joint meeting with Los Osos and Cayucus Advisory Councils to discuss information sharing possibilities.

Environmental Liaison Kitty Connolly reported that lots of docent led walks have been taking place on the Fiscalini Ranch, invasive plant removal has been continuing Wednesday mornings led by Michael Thomas, Monterey pine seedlings are being grown, and an education campaign on the County leash law has been ongoing. There will be an FFRP Wine and Music fundraiser at the Cambria Nursery from 6 to 8pm August 27.

Agricultural Liaison Elizabeth Kendal reported that the suspension of drilling new ag wells applied to areas with severe overdraft, but the North Coast is not in overdraft. Regulations for drilling new agricultural wells require a permit, as well as a hydro-geologist report to prove there would be no adverse affect of neighboring wells or no subsidence of land. Also discussed was the need for worker housing. According to County and CCC policies, ranchers can provide some individual housing, but that is not allowed while the workers are not working. She is hoping this can be brought up to Supervisor Gibson at a future NCAC meeting.

The next NCAC meeting will be held August 17 at 6:00pm via Zoom. The agenda and Zoom link will be available on the NCACCSLO.org website.

Respectfully submitted,
Director Karen Dean, Board appointed Liaison to NCAC

CA Coastal Commission Liaison Report for August 11, 2022 CCSD Meeting

The California Coastal Commission met July 13, 14, & 15, 2022. The meetings were held using a hybrid format from the Town Hall in Fort Bragg.

This liaison report is focused mainly on the items addressed during those meetings that are related to our area of the coast.

Executive Director Jack Ainsworth announced that the Coastal Commission will be holding a Local Government Workshop Friday August 12, 2022, from 9am to Noon. The focus of this workshop will be on Sea Level Rise, LCP Resiliency Planning, the Commission's LCP Grant Program, the continuance of work on how to improve the effectiveness and efficiency of the LCP Program, and trying to find common ground with local governments on sea level rise planning and climate change.

The Commission has been posting videos on their website of Coastal Trails along the California coastline. The videos are produced by Rigler Creative have been funded by Commission Whale Tail Grants and by the Coastal Conservancy. The video shown at this month's meetings was of the Noyo Headlands Coastal Trail.

The Coastal Commission discussed a request by San Luis Obispo County to extend the time limit for the acceptance of the Commission's Certification, with amendments, of the SLO County LCP to modify the existing provisions governing ADUs to update the LCP to be consistent with recent changes to State housing law. Changes proposed to the LCP include streamlined ADU review and permit processing, more lenient ADU standards regarding minimum parcel size, property line setbacks, allowing for both Junior ADUs and ADUs on a single residential parcel, allowing ADUs on new land use categories, and modified parking requirements for ADUs in the SLO County Coastal Zone. At the February 11, 2022 CCC meeting, the Commission first denied the LCP Amendments as submitted, but then certified the LCP Amendments on the condition the County accepted the above suggested modifications. The deadline for SLO County to accept and agree to the CCC Certification with the suggested modifications was August 11, 2022. The County requested a one year extension which would result in a new deadline of August 11, 2023. The Commission voted to allow that extension.

The appeal of the permit application for a two year extension of the Cambria Christmas Market was brought before the Coastal Commission. This permit extension would allow for Market operation from 5pm to 9pm Wednesday through Sunday, and all of Christmas week,

for up to 3,000 guests per night, for a period not to exceed four weeks, and up to the end of December. The extension would authorize the Market for two additional years through the end of 2023. The appeal cited concerns of inconsistencies with the SLO County LCP, the neighborhood character, water supply, creek ESHA, and noticing/hearing requirements. The Commission determined the appeal's contentions did not raise substantial LCP conformance issues, and declined to take jurisdiction over the CDP application for the Christmas Market.

The California Ocean & Coastal Amateur Photography Contest for 2022 is now open. The submission deadline for photos is September 19 at 5 pm. The deadline to vote for the Viewers Choice Award is October 3rd at 5pm, and the announcement of winners will be the end of October. The contest is free and open to all amateur photographers. Photographs in this contest should feature the scenic coast and the Pacific Ocean off California, people and the California Coast, and/or California ocean and coastal wildlife. For more details and contest rules, and to submit photos, go to mycoastalphoto.com. This contest is presented by the California Coastal Commission and Thank You Ocean.

The next meetings of the California Coastal Commission will be August 10-12, 2022.

Respectfully submitted,
Director Karen Dean, Board Appointed Liaison to the CCC.

Report of the Ad Hoc Subcommittee on WRF Expenses

Section I

Preface

This report comes about due to questions that have been raised as to the amount of money that has been expended so far to build and support the District's Water Reclamation Facility (WRF). The report consists of two sections. Section I has been prepared by Director Farmer; Section II, by Director Howell.

Director Farmer started his investigation by examining the monthly expenditure reports -- available monthly in the Board's agenda packets -- for the last 8 years. For each month he identified those expenses -- by the vendor/payee, the date paid and the item description -- that related to the WRF and added them up to create a monthly total. The monthly totals were summarized into totals for each of the 8 years from July 2014 to June 2022. It should be noted that in years 2014 – 2020 the loan principal was included in the total expenses, but then, subtracted from the subtotal. In year 2021 and January to June 2022, the loan principal was not included in the expenses.

The first page of Director Farmer's report presents the grand total for the project. Subsequent pages show the yearly totals by month. The final page of Section I presents an example of the worksheets Director Farmer used in preparing his report.

Section II of this report was prepared by Director Howell as a way of providing a reasonableness check of Director Farmer's conclusions by using the budget documents appearing in the Board's agenda packets for 6/25/2015, 6/23/2016, 6/20/2019, 6/8/2020 and 6/17/2021. Each of these documents contain the actual expenses for one or more prior fiscal years. A more detailed explanation of Director Howell's report appears as a preface to Section II.

YEARLY EWS/AWTP/SWF/WRF EXPENDITURES

JULY- DECEMBER	2014	\$ 7,910,437.50
	2015	3,424,750.36
	2016	1,561,669.55
	2017	2,012,759.72
	2018	1,205,116.03
	2019	1,093,620.11
	2020	970,979.13
	2021	450,494.39
JANUARY- JUNE	2022	283,478.77

	SUBTOTAL	\$ 18,913,305.66
	LOAN PRINCIPAL 2014-2020	- 1,969,638.50
	LANDWATCH LAWSUIT	- 268,200.87
	CDM SMITH LAWSUIT	- 1,750,000.00
	SUBTRACT SUBTOTAL	(- 3,987,839.37)
	TOTAL EXPENSES	\$ 14,925,466.20

EXPENDITURE REPORTS

50

8D

2014

JULY \$ 115,341.93
 AUG \$ 197,647.61
 SEPT \$ 1,451,667.01
 OCT \$ 1,166,958.90
 NOV 868,069.78
 DEC \$ 4,110,752.27

7,910,437.50

2016

JAN 9,243.18
 FEB 560,327.15
 MAR 15,220.30
 APR 91,769.66
 MAY 31,504.58
 JUN 64,720.90
 JUL 409,683.17
 AUG 31,424.06
 SEPT 129,433.23
 OCT 58,943.96
 NOV 101,446.49
 DEC 57,952.87

1,561,669.55

2017

JAN 598,224.36
 FEB 92,302.68
 MAR 48,398.50
 APR 123,557.45
 MAY 142,761.90
 JUN 52,204.14
 JUL 346,570.88
 AUG 112,405.36
 SEPT 116,198.02
 OCT 138,294.68
 NOV 103,725.99
 DEC 138,115.76

2,012,759.72

2015

JAN \$ 1,675,878.10
 FEB 33,038.11
 MAR 321,829.62
 APR ~~85,378.16~~
 MAY 187,891.57
 JUN 620,975.91
 * JULY
 AUG 11,174.04
 SEP 121,078.44
 OCT 43,415.13
 NOV 32,446.71
 DEC 291,650.57

3,424,750.36

* NO JULY EXP RPT IN AUGUST PACKET

EXPENDITURE REPORTS

2018

JAN	395,990.16
FEB	63,039.84
MAR	102,497.63
APR	28,458.62
MAY	103,615.11
JUN	28,306.57
JUL	337,677.10
AUG	42,525.51
SEP	18,406.89
OCT	15,531.07
NOV	30,228.50
DEC	38,869.03

1,205,116.03

2019

JAN	418,453.77
FEB	38,624.97
MAR	45,332.50
APR	26,233.70
MAY	27,531.70
JUN	39,337.02
JUL	332,778.15
AUG	83,699.56
SEPT	4,446.24
OCT	1,846.64
NOV	41,649.12
DEC	33,686.74

1,003,620.11

2020*

JAN	373,000.70
FEB	28,898.14
MAR	87,461.11
APR	14,705.55
MAY	20,839.68
JUN	3,893.51
JUL	330,348.96
AUG	17,598.80
SEP	37,607.85
OCT	9,503.92
NOV	4,335.27
DEC	42,785.54

970,979.13

* JULY-DECEMBER
TOTALS TAKEN FROM
AGENDA PACKET
EXPENDITURE REPORT,
NOT ADDED UP BY ME

EXPENDITURE REPORTS

2021

JAN	\$156,712.56
FEB	18,796.40
MAR	18,626.75
APR	20,577.76
MAY	25,953.56
JUNE	17,893.26
JUL	158,561.44
AUG	982.27
SEP	10,280.96
OCT	6,395.91
NOV	12,224.18
DEC	3,489.04
	<hr/>
	\$ 450,494.39

2022

JAN	\$190,127.46
FEB	790.16
MAR	38,655.53
APR	4,572.59
MAY	12,163.27
JUN	37,169.76
	<hr/>
	\$ 283,479.24
	283,478.77

EXPENDITURE REPORT MARCH 2018

ABALONE COAST ANALYTICAL INC	311	225.50	SUP/SURFACE IMPROVEMENT 1/17/18
	318	10,277.00	SUP/WELL SAMPLES RADIUM URANIUM ASBESTOS
	318	6,067.40	SUP/QUANTITARY CHLORIDE BROMIDE CHLORINE
	3114	461.70	SUP/TOTAL SUPPLY QUANTITARY
ALPHA ELECTRICAL SERVICE	3122	16,252.78	SUP/INSTALL OF ELEC PUMP FOR BAKER
BALANCE PUBLIC REL	311	2,333.34	SUP/CONSULTING SERVICES: GRANT TANK PUMPING
CAMBRIA AUTO SUPPLIES	318	22.80	SUP/CABLE TIES
CAMBRIA HARDWARE	312	349.96	SUP/HARDWARE SUPPLIES JAN CHARGES
CANNON CORP	3130	507.00	SUP/BRINE BASIN STORMWATER ANALYSIS
"	"	929.50	SUP/DEVELOP OF 2-D HYDRAULIC, ETC
CAROLYN WINTREY	3130	6,480.00	SUP/TITLE 22 & TITLE 21 PERMIT COMPLIANCE
CDM SMITH	3115	751.64	SUP/ENGINEERING SVCS TASK ORDER F
CINDY CLEVELAND	3130	4,400.00	SUP/WEEKLY MONT RPTS 12/5 10 17 23 31/
"	"	3,520.00	SUP/" " 1/6 15 21 28/2018
CREATA HARRIS GEOLOGISTS	311	150.00	SUP/IMPOUNDMENT BASIN CONSULTING
DECHANCE CONSTRUCTION	3115	12,418.08	SUP/EVAP POND CLOSURE IMPLEMENTATION FEB 2018
FERGUSON ENTERPRISES INC	311	445.99	SUP/UNIVERSAL RELEASE VALVE
HD SUPPLY FACILITIES MINDROE	311, 318	2,104.03	SUP/5 ENTRIES
PG&E	318	795.40	SUP/ELEC SERV TRTMT PLANT FEB '18
"	3114	22.45	SUP/" " WELL PUMP AP7
"	3129	233.25	SUP/" " EVAP POND FEB '18
"	3130	6,530.18	SUP/LIME EXTENSION DEFICIENCY SSC #2
"	3130	23,188.98	SUP/" " " " SSC RD-1
QUILL CORP	318	114.64	SUP/STANDARD DIARY JOURNAL 7/12
"	318	128.67	SUP/36" CURVED FLOOR SQUEEGEE W HANDLE
"	3122	102.37	SUP/FINE MARKERS SPONGES ROLL TOWEL
"	3130	173.73	SUP/BROTHER PRINTER TONER CARTRIDGE POST 18
RAIN FOR RENT	311	2,201.24	SUP/SPILL GUARDS FOOT TOP TANK ...
RUDAN & TUCKER	312	45.00	SUP/LANOMARCH CEQA-PETITION 2/14/18
"	312	810.00	SUP/COM SIMOTA DISPUTE 2/14/18
SOUTH SLO COUNTY SANITATION DIST	3130	500.00	SUP/ANNUAL BRINE PERMIT FEE

\$ 102,497.63

3B

Report of the Ad Hoc Subcommittee on WRF Expenses

Section II

Preface

This section is a spreadsheet. It was devised a reasonableness check of the conclusions presented in Section I of this report. Data for the spreadsheet come from the budget documents that are publicly available in 5 agenda packets for CCSD Board meetings on 6/25/2015, 6/23/2016, 6/20/2019, 6/8/2020 and 6/17/2021. In addition to presenting a proposed budget for the coming fiscal year, each of these budget documents contains one or more columns showing the actual amount of each budget item for one or more of the previous fiscal years.

The relevant pages from these agenda packets are included as supporting data attached to this report.

The spreadsheet contains 8 columns of data. Each column heading indicates the source of the data in that column and the fiscal year to which it applies. To the right of the data columns there is a 'Totals' column that summarizes the data. *Notes at the bottom of the spreadsheet provide additional information about the data.*

There are two parts to the spreadsheet. The first part shows the total dollars spent by the District on the WRF project. The second part shows the Cost of the WRF to the District after taking in to account the Proposition 84 grant, the proceeds of the loan used to finance the project, the CDM Smith settlement, and the loan principal payments made by the District so far.

In summary, according to the spreadsheet, from July 2014 through June 2022 the District spent about \$26.4 million on the WRF project, while the cost to the District during that period was about \$13.9 million. So, as a reasonableness check, the spreadsheet does indeed support Director Farmer's conclusion in Section I of this report.

	Packet 6/25/2015	Packet 6/23/2016	Packet 6/20/2019	Packet 6/8/2020	Packet 6/8/2020	Packet 6/17/2021	Packet 6/17/2021	Packet 6/17/2021			
	pages 20, 21, 22	pages 149, 160, 161, 163, 164	page 122	pages 158, 162	pages 158, 162, 164	pages 747, 752, 756	pages 747, 752, 756	pages 747, 752, 756			
WRF -- water fund 39 -- operations department 25	Actual Fy 2014/ 2015 *(11 months)	Actual Fy 2015/ 2016 *(11 months)	Actual Fy 2016/ 2017	Actual Fy 2017/ 2018	Actual Fy 2018/ 2019	Actual Fy 2019/ 2020	Estimated FY 2020/ 2021	Proposed Fy 2021/ 2022 ****		TOTALS	
Total Dollars (Except for principal payments) Paid by the District for the WRF											
Uses of funds											
Salaries & Wages			40,177	6,439	86,454	79,444	132,411	129,161			
Benefits			0	2,381	38,650	48,881	63,908	68,501			
Personnel Services			40,177	8,820	125,104	128,325	196,319	197,662	>>>>	696,407	
Services & Supplies			246,987	660,026	220,928	141,143	128,355	180,115	>>>>	1,577,554	
Plant operations Services & supplies (3 months operations)		193,308									
Plant operations Services & supplies (9 months not operating)		126,469									
personnel svc., operations & supplies											
		319,777							>>>>	319,777	
										2,593,738	= total personnel services, operations & supplies
Capital Outlay - operations, Dept 25				49,321	29,802	65,100	0	0			
Capital Outlay - capital , Dept 30					137,878	202,335	230,905	200,000			
				49,321	167,680	267,435	230,905	200,000	>>>>	915,341	= total other capital outlay
Costs included in CDM Smith Task Orders	2,478,728	2,554,227									
Design Build Contract with CDM Constructors	6,384,482	7,366,742									
SWF Expenditures: Other	168,747	240,747									
Regular CDP	533	533									
SWF Startup Expenditures	200,651	372,953									
Professional Services	398,804	535,699									
subtotal construction & related costs	9,631,945	11,070,901							>>>>	20,702,846	= total construction & related costs
Adminstrative Cost allocation					***						
Interest on loan to build WRF		358,137	340,190	332,533	318,959	304,822	290,099	274,763	>>>>	2,219,503	interest pd. thru fy 2021/22
										26,431,428	= total \$ paid thru fy 2021/22 (excluding repayment of loan principal)

	Packet 6/25/2015	Packet 6/23/2016	Packet 6/20/2019	Packet 6/8/2020	Packet 6/8/2020	Packet 6/17/2021	Packet 6/17/2021	Packet 6/17/2021			
	pages 20, 21, 22	pages 149, 160, 161, 163, 164	page 122	pages 158, 162	pages 158, 162, 164	pages 747, 752, 756	pages 747, 752, 756	pages 747, 752, 756			
WRF -- water fund 39 -- operations department 25	Actual Fy 2014/ 2015 *(11 months)	Actual Fy 2015/ 2016 *(11 months)	Actual Fy 2016/ 2017	Actual Fy 2017/ 2018	Actual Fy 2018/ 2019	Actual Fy 2019/ 2020	Estimated FY 2020/ 2021	Proposed Fy 2021/ 2022 ****		TOTALS	
Total Cost to the District for the WRF											
Uses of Funds - Annual totals	9,631,945	11,748,815	627,354	1,050,700	832,671	841,725	845,678	852,540	>>>>	26,431,428	= total \$ paid thru fy 2021/22
Prop 84 IRWM Project		4,163,142							>>>>	-4,163,142	less prop 84 grant
Loan to build WRF		8,939,000							>>>>	-8,939,000	less loan proceeds
CSDM Smith judgement										13,329,286	
										-1,750,000	less proceeds from lawsuit against CDM Smith **
Loan Principal payments		152,500	313,861	326,893	340,465	354,604	369,327	384,662	>>>>	2,242,312	add amt of loan principal pd. thru fy 2021/22
										13,821,598	
Vehicle				22,599					>>>>	22,599	add vehicle
Performance Bond		79,479							>>>>	79,479	add performance bond
										13,923,676	= Total Cost to District thru fy 2021/22
										?????	add loan balance remaining
										?????	add add'l interest cost if loan goes to term
											= Total Cost to district if loan goes to term but NOT including ongoing maintenance & operations
NOTES											
* In these two agenda packets the actual \$ amounts for the final month of the FY are not available.											
** It's not clear that all the associated legal fees are included in the actual expenses reported for Dept's 25 & 39.											
Therefore, the \$175,000,000 may not be the net proceeds.											
*** The admin. cost allocations are not included in this spreadsheet because,											

Packet 6/25/2015

**CAMBRIA COMMUNITY SERVICES DISTRICT: FISCAL YEAR 2014 - 2015 CAPITAL PROJECTS BUDGET
SAN SIMEON CREEK PROJECT
PROPOSED FISCAL YEAR 2014-2015 BUDGET
FINANCIAL STATUS THROUGH MAY 30, 2015**

SAN SIMEON CREEK ONE-TIME REVENUES	Approved Budget FY 2015/16	Already Received 5/30/2015	Projected Receipts	Grand Total	Proposed Budget Authority	Proposed Change
Loan (Installment Sale)	\$8,939,000	\$8,939,000		\$8,939,000	\$8,939,000	\$0
Proposition 84 Expedited Draught Grant	4,382,256		4,382,256	4,382,256	4,382,256	\$0
TOTALS	\$13,321,256	\$8,939,000	\$4,382,256	\$13,321,256	\$13,321,256	\$0

COSTS INCLUDED IN CDM SMITH TASK ORDERS	Approved Budget FY 2014/15	Already Spent 5/30/2015	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Task Order #1: Hydrological Modeling	\$174,495	\$174,495	-	\$174,495	\$174,495	\$0
Task Order #2: Preconstruction Engineering	\$299,601	\$299,601	-	\$299,601	\$299,601	\$0
Task Order #3: Preconstruction Services	920,084	920,084	-	920,084	\$920,084	\$0
Task Order #4: Permitting: Prepurchase Assistance	499,941	499,941	-	499,941	\$499,941	\$0
Task Order #5: Permitting & Environmental	584,607	584,607	-	584,607	\$584,607	\$0
Task Order #6: Permitting & Environmental			308,090	308,090	\$308,090	\$308,090
TOTALS	\$2,478,728	\$2,478,728	\$308,090	\$2,786,818	\$2,786,818	\$308,090

DESIGN BUILD CONTRACT WITH CDM CONSTRUCTORS	Approved Budget FY 2014/15	Already Spent 5/30/2015	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Design Build Contract	\$6,647,919	\$6,384,482	\$263,437	\$6,647,919	\$6,647,919	\$0
Change Orders:						
#1 Re-route of ROC and SS Creek Water Pipelines w/Creek	176,369		176,369	176,369	176,369	\$0
#2 Evaporation Pond - Third Party CQA Service	69,005		69,005	69,005	69,005	\$0
#3 Evaporation Pond - Gopher Fence	39,704		39,704	39,704	39,704	\$0
#4 Evaporation Pond - Frog Fence	61,363		61,363	61,363	61,363	\$0
#5 Evaporation Pond - Chain Link Fence Improvements	29,250		29,250	29,250	29,250	\$0
#6 Evaporation Pond - Paint blower Sound Enclosure	7,783		7,783	7,783	7,783	\$0
#7 Pump 9P7 Improvements	6,056		6,056	6,056	6,056	\$0
#8 Ph Analyzers - Required by RWQCB	12,373		12,373	12,373	12,373	\$0
#9 Portable Samplers - Required by RWQCB	14,180		14,180	14,180	14,180	\$0
#10 Permanent Samplers - Required by RWQCB	44,884		44,884	44,884	44,884	\$0
#11 Additional SCADA Monitoring - Required by RWQCB	25,275		25,275	25,275	25,275	\$0
#12 SS Creek Monitoring Well	23,456		23,456	23,456	23,456	\$0
#13 Interior Chain Link Gate Repair	11,209		11,209	11,209	11,209	\$0
#14 Security Cameras	14,152		14,152	14,152	14,152	\$0
#15 CalFire Improvements	50,000		86,091	86,091	86,091	\$36,091
#16 Remote Monitoring			12,100	12,100	12,100	\$12,100
#17 Survey Wells			4,000	4,000	4,000	\$4,000
Mitigation - Water Blending Water Treatment	50,000		50,000	50,000	50,000	\$0
Contractor Labor Compliance Monitor for Prop 84 Grant	10,500		10,500	10,500	10,500	\$0
TOTALS	\$7,293,478	\$6,384,482	\$961,187	\$7,345,669	\$7,345,669	\$52,191

Secret 6/25/2015

CAMBRIA COMMUNITY SERVICES DISTRICT: FISCAL YEAR 2014 - 2015 CAPITAL PROJECTS BUDGET
SAN SIMEON CREEK PROJECT
PROPOSED FISCAL YEAR 2014-2015 BUDGET
FINANCIAL STATUS THROUGH MAY 30, 2015

SAN SIMEON CREEK EXPENDITURES: OTHER	Approved Budget FY 2014/15	Already Spent 5/30/2015	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
General Costs						
Primarily FGL	\$57,394	\$58,117	-	\$58,117	\$58,117	\$723
Flag Lot Investigation	1,315	1,315	-	1,315	\$1,315	\$0
Performance Bond	54,000	54,000	-	54,000	\$54,000	\$0
RWQCB Permitting Fees	36,223	55,315	-	55,315	\$55,315	\$19,092
RWQCB-mandated Environmental Surety Bond (annual cost)	72,000		72,000	72,000	\$72,000	\$0
Telemetry Upgrade			83,000	83,000	\$83,000	\$83,000
TOTALS	\$220,932	\$168,747	\$155,000	\$323,747	\$323,747	\$102,815

Regular Coastal Development Permit	Approved Budget FY 2014/15	Already Spent 5/30/2015	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Environmental impact Report to replace IS/Mitigated Negative Declaration (RBF)	\$164,000	\$533	\$163,467	\$164,000	\$164,000	\$0
CDM EIR Support	\$100,000		\$100,000	\$100,000	\$100,000	\$0
RBF EIR Support			\$81,630	\$81,630	\$81,630	\$81,630
Lagoon Water Supply: De-chlorination/Aeration			\$83,628	\$83,628	\$83,628	\$83,628
Future Mitigation Measures	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$0
TOTALS	\$1,264,000	\$533	\$1,428,725	\$1,429,258	\$1,429,258	\$165,258

Professional Services Costs:	Approved Budget FY 2014/15	Already Spent 5/30/2015	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Public Outreach	\$27,890	\$33,825	\$6,000	\$39,825	\$39,825	\$11,935
Rate Study, Legal Services	\$66,042	\$26,967	\$39,075	\$66,042	\$66,042	\$0
Debt Costs of Issuance	\$139,000	\$143,001	\$0	\$143,001	\$143,001	\$4,001
Legal Services (RE Landwatch Lawsuit)	\$33,974	\$107,561	\$15,000	\$122,561	\$122,561	\$88,587
Computer Programming	\$7,600	\$7,600		\$7,600	\$7,600	\$0
CCSD Labor Expensed to CIP Project	\$97,033	\$79,850	\$17,183	\$97,033	\$97,033	\$0
Strategic Advisor			\$7,083	\$7,083	\$7,083	\$7,083
TOTALS	\$371,539	\$398,804	\$84,341	\$483,145	\$483,145	\$111,606

CAMBRIA COMMUNITY SERVICES DISTRICT: FISCAL YEAR 2014 - 2015 CAPITAL PROJECTS BUDGET
SAN SIMEON CREEK PROJECT
PROPOSED FISCAL YEAR 2014-2015 BUDGET
FINANCIAL STATUS THROUGH MAY 30, 2015

SAN SIMEON CREEK EXPENDITURES: OTHER	Approved Budget FY 2014/15	Already Spent 5/30/2015	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Start-Up Expenditures						
Power	\$56,877	\$19,646	\$0	\$19,646	\$19,646	-\$37,231
Chemicals	\$10,342	\$20,265	\$4,000	\$24,265	\$24,265	\$13,923
Consumables (membranes, filters, UV lamps, etc.)	\$13,608		\$5,000	\$5,000	\$5,000	-\$8,608
Maintenance	\$10,887	\$4,356	\$2,000	\$6,356	\$6,356	-\$4,531
Impound Basin Monitoring	\$2,500		\$0	\$0	\$0	-\$2,500
Advanced Water Treatment Plant Sampling	\$21,000	\$156,384	\$20,000	\$176,384	\$176,384	\$155,384
Baseline Monitoring to support Adaptive Management Pla	\$55,000		\$0	\$0	\$0	-\$55,000
Start-Up Plant Operators (Three Month Contract O	\$136,300		\$136,300	\$136,300	\$136,300	\$0
TOTALS	\$306,514	\$200,651	\$167,300	\$367,951	\$367,951	\$61,437

SUMMARY

	APPROVED BUDGET FY 2014/15	PROPOSED BUDGET FY 2014/15	Proposed Change
SOURCES OF FUNDS			
Loan (Installment Sale)	8,939,000	8,939,000	
Proposition 84 Expedited Draught Grant	4,382,256	4,382,256	
TOTAL FUNDS AVAILABLE	13,321,256	13,321,256	\$0
BUDGETED EXPENDITURES	\$11,935,191	\$12,736,588	\$801,397
FUNDS AVAILABLE LESS EXPENDITURES	1,386,065	584,668	-\$801,397

Revised 6/23/2016

**CAMBRIA COMMUNITY SERVICES DISTRICT
FISCAL YEAR 2016 - 2017
SUSTAINABLE WATER FACILITY CAPITAL PROJECT
SUMMARY**

	Approved Budget <u>FY 2015/16</u>	Already Incurred <u>5/31/2016</u>	<u>Projected</u>	Grand <u>Total</u>
REVENUES	13,321,256	13,102,142	219,113	13,321,255
EXPENDITURES				
CDM SMITH TASK ORDERS	2,786,818	2,554,227	232,591	2,786,818
DESIGN BUILD COSTS: CDM CONSTRUCTORS	7,366,742	7,366,742	-	7,366,742
COASTAL DEVELOPMENT PERMIT	1,350,080	533	1,349,547	1,350,080
PROFESSIONAL SERVICES	560,699	535,699	25,000	560,699
START-UP COSTS	412,023	372,953	39,070	412,023
OTHER COSTS	433,747	240,747	193,000	433,747
TOTAL EXPENDITURES	12,910,109	11,070,901	1,839,208	12,910,109
DIFFERENCE	411,147	2,031,241	(1,620,095)	411,146

**CAMBRIA COMMUNITY SERVICES DISTRICT
FY 2016 - 2017 PROPOSED BUDGET JUNE 23, 2016
WATER FUND - SUSTAINABLE WATER FACILITY
OPERATIONS BUDGET
PLANT OPERATING FOR 3 MONTHS**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FISCAL YEAR 2015/2016 BUDGET	ACTUAL AS OF 5/31/16	PROPOSED FISCAL YEAR 2016/2017 BUDGET
REVENUES				
39 4061 11	TOTAL EWS USAGE CHARGE	69,500	87,103	105,000
TOTAL REVENUES		69,500	87,103	105,000
EXPENDITURES				
39 5000 11	SALARY & WAGES	45,100	30,100	27,000
39 6031Z 11	MAINTENANCE	7,000	25,702	20,000
39 6060E11	UTILITIES (ELECTRIC)	14,900	9,841	10,500
39 6091B11	OPERATING SUPPLIES	2,000	1,505	2,000
39 6091F 11	REMOTE SYSTEM MONITORING	15,500	9,547	20,000
39 6091 11	DISPOSAL OF SEPTIC WASTE		-	3,600
39 6091G11	CALIBRATION / SENSOR CLEAN	13,300	12,468	28,000
39 6091H11	LAB TESTING	75,000	99,305	80,000
39 661211	ADVERTISING/LEGAL NOTICE	300	149	300
	TOTAL OPERATING COSTS	173,100	188,617	191,400
39 6829S11	START UP/SHUT DOWN COSTS	31,600	4,691	30,000
TOTAL EXPENDITURES		204,700	193,308	221,400
NET REVENUE LESS EXPENDITURES		(135,200)	(106,205)	(116,400)

**CAMBRIA COMMUNITY SERVICES DISTRICT
FY 2016 - 2017 PROPOSED BUDGET JUNE 23, 2016
WATER FUND - SUSTAINABLE WATER FACILITY
CAPITAL COST RECOVERY
PLANT NOT OPERATING FOR 9 MONTHS**

ACCOUNT NUMBER	ACCOUNT DESCRIPTION	FISCAL YEAR 2015/2016 BUDGET	ACTUAL AS OF 5/31/16	PROPOSED FISCAL YEAR 2016/2017 BUDGET
REVENUES				
39 4041 11	TOTAL BASE CHARGE	361,000	303,945	364,000
39 4051 11	TOTAL EWS USAGE CHARGE	514,000	372,391	483,000
TOTAL REVENUES		875,000	676,336	847,000
EXPENDITURES				
	GROSS REGULAR WAGES	24,600	21,500	24,231
39 6055 11	Govt Fees & Licenses		16,654	17,000
39 6080K11	PROF SVCS: COUNSEL	16,800	24,173	15,000
39 6080L11	PROF SVCS: LEGAL	15,000	50,878	15,000
39 6091E 11	Remote Monitoring	16,700	9,548	-
39 6060E 11	UTILITIES	16,900	21,692	27,000
39 6090 11	Operating Supplies	5,300	3,524	1,000
	AWTP SYSTEM OPERATIONS	70,700	126,469	75,000
39 6180G 11	Interest-Bank Loan	358,100	358,137	345,564
11 2513 11	Principal-Bank Loan	304,200	152,500	313,861
39 6829MD 11	Performance Bond	54,000	79,479	71,700
	DEBT SERVICE	716,300	590,116	731,125
TOTAL EXPENDITURES		811,600	738,085	830,356
NET OPERATING INCOME/(LOSS)		63,400	(61,749)	16,644

**CAMBRIA COMMUNITY SERVICES DISTRICT
FISCAL YEAR 2016 - 2017 CAPITAL PROJECTS BUDGET
WATER FUND SUSTAINABLE WATER FACILITY (SWF)**

SWF ONE-TIME REVENUES	Approved Budget FY 2015/16	Already Received 4/30/2016	Projected Receipts	Grand Total	Proposed Budget Authority	Proposed Change
Loan (Installment Sale)	\$8,939,000	\$8,939,000		\$8,939,000	\$8,939,000	\$0
Proposition 84 IRWM Project	4,382,256	4,163,142	219,113	4,382,255	4,382,256	\$0
TOTALS	\$13,321,256	\$13,102,142	\$219,113	\$13,321,255	\$13,321,256	\$0

COSTS INCLUDED IN CDM SMITH TASK ORDERS	Approved Budget FY 2015/16	Already Spent 4/30/2016	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Task Order #1: Hydrological Modeling	\$174,495	\$174,495	-	\$174,495	\$174,495	\$0
Task Order #2: Preconstruction Engineering	\$299,601	\$299,601	-	\$299,601	\$299,601	\$0
Task Order #3: Preconstruction Services	920,084	920,084	-	920,084	\$920,084	\$0
Task Order #4: Permitting: Prepurchase Assistance	499,941	499,941	-	499,941	\$499,941	\$0
Task Order #5: Permitting & Environmental	584,607	584,607	-	584,607	\$584,607	\$0
Task Order #6: Permitting & Environmental	308,090	75,499	232,591	308,090	\$308,090	\$0
TOTALS	\$2,786,818	\$2,554,227	\$232,591	\$2,786,818	\$2,786,818	\$0

DESIGN BUILD CONTRACT WITH CDM CONSTRUCTORS	Approved Budget FY 2015/16	Already Spent 4/30/2016	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Design Build Contract	\$6,647,919	\$6,647,919	\$0	\$6,647,919	\$6,647,919	\$0
Change Order #1	511,602	511,602	-	511,602	511,602	\$0
Change Order #2	123,953	123,953	-	123,953	123,953	\$0
Change Order #3	83,268	83,268	-	83,268	83,268	\$0
TOTALS	\$7,366,742	\$7,366,742	\$0	\$7,366,742	\$7,366,742	\$0

SWF EXPENDITURES: OTHER	Approved Budget FY 2015/16	Already Spent 4/30/2016	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
General Costs						
Primarily FGL	\$58,117	\$58,117	-	\$58,117	\$58,117	\$0
Flag Lot Investigation	1,315	1,315	-	1,315	\$1,315	\$0
Performance Bond	54,000	54,000	-	54,000	\$54,000	\$0
RWQCB Permitting Fees	55,315	55,315	-	55,315	\$55,315	\$0
RWQCB-mandated Environmental Surety Bond (annual co	72,000	72,000	-	72,000	\$72,000	\$0
Telemetry Upgrade	83,000		83,000	83,000	\$83,000	\$0
Tracer Testing 2016	100,000		100,000	100,000	\$100,000	\$0
Remote Sensing Installation at SS Creek Bridge	10,000		10,000	10,000	\$10,000	\$0
TOTALS	\$433,747	\$240,747	\$193,000	\$433,747	\$433,747	\$0

Regular Coastal Development Permit	Approved Budget FY 2015/16	Already Spent 5/31/2016	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Environmental Impact Report to support Reg CDP (MBI)	\$168,450	\$533	\$167,917	\$168,450	\$168,450	\$0
CDM EIR Support	\$100,000		\$100,000	\$100,000	\$100,000	\$0
Amend 1 to EIR (MBI)	\$81,630		\$81,630	\$81,630	\$81,630	\$0
Lagoon Water Supply: De-chlorination/Aeration	\$0		\$0	\$0	\$0	\$0
Future Mitigation Measures	\$1,000,000	\$0	\$1,000,000	\$1,000,000	\$1,000,000	\$0
TOTALS	\$1,350,080	\$533	\$1,349,547	\$1,350,080	\$1,350,080	\$0

Professional Services Costs:	Approved Budget FY 2015/16	Already Spent 5/31/2016	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Public Outreach	\$39,825	\$39,825	\$0	\$39,825	\$39,825	\$0
Rate Study, Legal Services	\$66,042	\$66,042	\$0	\$66,042	\$66,042	\$0
Debt Costs of Issuance	\$143,001	\$143,001	\$0	\$143,001	\$143,001	\$0
Legal Services (RE Landwatch Lawsuit)	\$200,115	\$175,115	\$25,000	\$200,115	\$200,115	\$0
Computer Programming	\$7,600	\$7,600	\$0	\$7,600	\$7,600	\$0
CCSD Labor Expensed to CIP Project	\$97,033	\$97,033	\$0	\$97,033	\$97,033	\$0
Strategic Advisor	\$7,083	\$7,083	\$0	\$7,083	\$7,083	\$0
TOTALS	\$560,699	\$535,699	\$25,000	\$560,699	\$560,699	\$0

SWF START-UP EXPENDITURES	Approved Budget FY 2015/16	Already Spent 5/31/2016	Projected Expenditures	Grand Total	Proposed Budget Authority	Proposed Change
Start-Up Expenditures						
Power	\$20,320	\$20,320	\$0	\$20,320	\$20,320	\$0
Chemicals	\$28,275	\$28,275	\$0	\$28,275	\$28,275	\$0
Consumables (membranes, filters, UV lamps, etc.)	\$0	\$0	\$0	\$0	\$0	\$0
Maintenance	\$4,356	\$4,356	\$0	\$4,356	\$4,356	\$0
Impound Basin Monitoring	\$0	\$0	\$0	\$0	\$0	\$0
Advanced Water Treatment Plant Sampling	\$156,384	\$156,384	\$0	\$156,384	\$156,384	\$0
Baseline Monitoring to support Adaptive Management Plan	\$70,688	\$31,618	\$39,070	\$70,688	\$70,688	\$0
Start-Up Plant Operators (Three Month Contract)	\$132,000	\$132,000	\$0	\$132,000	\$132,000	\$0
TOTALS	\$412,023	\$372,953	\$39,070	\$412,023	\$412,023	\$0

SUMMARY**SUSTAINABLE WATER FACILITY PROJECT**

	APPROVED BUDGET FY 2015/16	ACTUAL THROUGH 5/31/2016	ADDITIONAL ANTICIPATED	GRAND TOTAL ANTICIPATED	PROPOSED BUDGET FY 2016/17	Proposed Change
SOURCES OF FUNDS						
Loan (Installment Sale)	8,939,000	8,939,000	-	8,939,000	8,939,000	
Proposition 84 Expedited Draught Grant	4,382,256	4,163,142	219,113	4,382,255	4,382,256	
TOTAL FUNDS AVAILABLE	13,321,256	13,102,142	219,113	13,321,255	13,321,256	\$0
EXPENDITURES	\$12,910,109	\$11,070,901	\$1,839,208	\$12,910,109	\$12,910,109	\$0
FUNDS AVAILABLE LESS EXPENDITURES	411,147	2,031,241	(1,620,095)	411,146	411,147	\$0

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A	B	C	D	F	G	H	I	J	K	X	Y	Z
1		CAMBRIA COMMUNITY SERVICES DISTRICT										
2		FUND LEVEL ANALYSIS										
3		SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25										
4				(unaudited)								
5	ACCOUNT NO.	WATER FUND SWF DEPARTMENT - 25	ACTUAL FY 2016/2017	ACTUAL FY 2017/2018	ESTIMATED FY 2018/2019	2019/20 PROPOSED BUDGET	2019/20 PROP. 218 ESTIMATES	2019/20 EST. P218 VARIANCE				
7	SOURCES OF FUNDS											
10	Revenues		\$989,347	\$912,408	\$991,018	\$1,178,180	\$1,172,000	\$6,180				
11	Other Sources of Funds		\$219,113	\$0	\$0	\$0	\$0	\$0				
12	Total Sources of Funds		\$1,208,460	\$912,408	\$991,018	\$1,178,180	\$1,172,000	\$6,180				
13	USES OF FUNDS											
16	Salaries & Wages		\$40,177	\$6,439	\$156,794	\$170,825						
17	Benefits		\$0	\$2,381	\$74,062	\$100,585						
18	Personnel Services		\$40,177	\$8,820	\$230,856	\$271,410	\$261,000	(\$10,410)				
19	Services & Supplies		\$246,987	\$660,026	\$260,633	\$236,555	\$135,000	(\$101,555)				
20	Capital Outlay		\$0	\$49,321	\$35,000	\$0	\$0	\$0				
21	Debt Service		\$654,051	\$682,025	\$659,424	\$659,426	\$660,000	\$574				
22	Administrative Cost Allocation		\$0	\$0	\$267,485	\$0	\$0	\$0				
23	Total Expenditures		\$941,215	\$1,400,192	\$1,453,398	\$1,167,391	\$1,056,000	(\$111,391)				
24	OPERATING SURPLUS/(DEFICIT)		\$267,245	(\$487,784)	(\$462,380)	\$10,789	\$116,000	(\$105,211)				
39	RESERVES											
40	Beginning Reserves		\$0	\$0	\$0	\$0	-	-				
42	Operating Surplus / (Deficit)		\$267,245	(\$487,784)	(\$462,380)	(\$162,211)	(57,000)	(105,211)				
43	Transfers & Encumbrances		\$0	\$0	\$0	\$0	0	0				
44	ENDING RESERVES		\$267,245	(\$487,784)	(\$462,380)	(\$162,211)	(\$57,000)	(\$105,211)				
45												

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ACCOUNT NO.	WATER FUND SWF DEPARTMENT - 25	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE
SOURCES OF FUNDS							
	Revenues	\$912,408	\$1,024,481	\$1,149,780	\$1,302,347	\$1,321,000	(\$18,653)
	Other Sources of Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Total Sources of Funds	\$912,408	\$1,024,481	\$1,149,780	\$1,302,347	\$1,321,000	(\$18,653)
USES OF FUNDS							
	Salaries & Wages	\$6,439	\$86,454	\$59,214	\$119,384		
	Benefits	\$2,381	\$38,650	\$46,724	\$63,908		
	Personnel Services	\$8,820	\$125,104	\$105,938	\$183,292	\$271,000	\$87,708
	Services & Supplies	\$660,026	\$220,928	\$144,979	\$146,865	\$140,000	(\$6,865)
	Capital Outlay	\$49,321	\$29,802	\$65,100	\$0	\$0	\$0
	Debt Service	\$682,025	\$659,424	\$659,426	\$659,425	\$710,000	\$50,575
	Administrative Cost Allocation	\$0	\$298,221	\$0	\$0	\$0	\$0
	Total Expenditures	\$1,400,192	\$1,333,478	\$975,444	\$989,582	\$1,121,000	\$131,418
	OPERATING SURPLUS/(DEFICIT)	(\$487,784)	(\$308,997)	\$174,336	\$312,765	\$200,000	\$112,765
RESERVES							
	Beginning Reserves	\$0	\$0	\$0	\$0	-	-
	Operating Surplus / (Deficit)	(\$487,784)	(\$308,997)	\$174,336	\$132,765	20,000	112,765
	Transfers & Encumbrances	\$0	(\$5,198)	(\$167,802)	\$0	0	0
	ENDING RESERVES	(\$487,784)	(\$314,195)	\$6,534	\$132,765	\$20,000	\$112,765

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	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 CAMBRIA COMMUNITY SERVICES DISTRICT											
2	FUND LEVEL ANALYSIS											
3	SUSTAINABLE WATER FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25											
4	3%											
5	ACCOUNT NO.	WATER FUND SWF DEPARTMENT - 25	ACTUAL FY 2017/2018	(unaudited) ACTUAL FY 2018/2019	ESTIMATED FY 2019/2020	2020/2021 PROPOSED BUDGET	2020/2021 PROP. 218 ESTIMATES	2020/2021 PROP. 218 VARIANCE				
151		Prop 218 Estimates		0		0	140,000	140,000				
154		Total Services & Supplies	\$660,026	\$220,928	\$144,979	\$146,865	\$140,000	(\$6,865)				
155		CAPITAL OUTLAY										
156	6170E	Impoundment Basin	49,321	29,802	65,100	0	0	0				
157		Capital Assets		0		0		0				
158		Prop 218 Estimates		0			0	0				
164		Total Capital Outlay	\$49,321	\$29,802	\$65,100	\$0	\$0	\$0				
165		DEBT SERVICE										
166	6195	Vehicle	22,599	0		0	0	0				
167	6180P	Loan Principal	326,893	340,465	354,604	369,327	0	(369,327)				
168	6180I	Interest Expense	332,533	318,959	304,822	290,098	0	(290,098)				
169				0			710,000	710,000				
171		Total Debt Service	\$682,025	\$659,424	\$659,426	659,425	\$710,000	\$50,575				
172		ADMINISTRATIVE COST ALLOCATION										
173		Administrative Cost Allocation - See Water Fund FY 2019/20	0	298,221	0	0	0	0				
175		Total Administrative Cost Allocation	\$0	\$298,221	\$0	\$0	\$0	\$0				
176		Total Expenditures	\$1,400,192	\$1,333,478	\$975,444	\$989,582	\$1,121,000	\$131,418				

Packet 6/8/2020

	A	B	C	D	G	H	I	J	K	L	Y	Z	AA
1	 CAMBRIA COMMUNITY SERVICES DISTRICT												164
2	FUND LEVEL ANALYSIS												
3	SUSTAINABLE WATER FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30												
4	ACCOUNT	WATER FUND	ACTUAL	(unaudited)	ACTUAL	ESTIMATED	2020/2021	2020/2021	2020/2021	2020/2021	2020/2021	2020/2021	
5	NO.	SWF CAPITAL DEPARTMENT - 30	FY 2017/2018	FY 2018/2019	FY 2019/2020	PROPOSED	BUDGET	PROP. 218	ESTIMATES	PROP. 218	ESTIMATES	PROP. 218	VARIANCE
6													
8	SOURCES OF FUNDS												
10		Revenues	\$0	\$68,706	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
11		Other Sources of Funds	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
12		Total Sources of Funds	\$0	\$68,706	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
13	USES OF FUNDS												
16		Salaries & Wages	\$0	\$0	\$0	\$0	\$0						
17		Benefits	\$0	\$0	\$0	\$0	\$0						
18		Personnel Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
19		Services & Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
20		Capital Outlay	\$0	\$137,878	\$400,380	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
21		Debt Service	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
22		Administrative Cost Allocation	\$0	\$89,162	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
23		Total Expenditures	\$0	\$227,040	\$400,380	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
24		OPERATING SURPLUS/(DEFICIT)	\$0	(\$158,334)	(\$400,380)	\$0	\$0	(\$50,000)	(\$50,000)	\$50,000	\$50,000	\$50,000	
39	RESERVES												
40		Beginning Reserves	\$0	\$0	\$0	\$0	\$0						
41		Operating Surplus / (Deficit)	\$0	(\$158,334)	(\$400,380)	\$0	\$0	(50,000)	50,000	50,000	50,000	50,000	
42		Transfers & Encumbrances	\$0	(\$88,510)	\$88,510	\$0	\$0	0	0	0	0	0	
43		ENDING RESERVES	\$0	(\$246,844)	(\$311,870)	\$0	\$0	(\$50,000)	\$50,000	\$50,000	\$50,000	\$50,000	
44													
45													

PACED 4/17/2021

	A	B	C	D	H	I	J	K	L	M
1			CAMBRIA COMMUNITY SERVICES DISTRICT							
2			FUND LEVEL ANALYSIS							
3			WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25							
4					(unaudited)				2021/2022	
5	ACCOUNT	WATER FUND	ACTUAL	ACTUAL	ESTIMATED	PROPOSED				
6	NO.	WRF DEPARTMENT - 25	FY 2018/2019	FY 2019/2020	FY 2020/2021	BUDGET				
7										
8		SOURCES OF FUNDS								
10		Revenues	\$1,024,481	\$1,225,528	\$1,302,347	\$1,327,180				
11		Other Sources of Funds	\$0	\$0	\$0	\$0				
12		Total Sources of Funds	\$1,024,481	\$1,225,528	\$1,302,347	\$1,327,180				
13		USES OF FUNDS								
16		Salaries & Wages	\$86,454	\$79,444	\$132,411	\$129,161				
17		Benefits	\$38,650	\$48,881	\$63,908	\$68,501				
18		Personnel Services	\$125,104	\$128,325	\$196,319	\$197,662				
19		Services & Supplies	\$221,401	\$141,143	\$128,355	\$180,115				
20		Capital Outlay	\$29,802	\$65,100	\$0	\$0				
21		Debt Service	\$659,424	\$659,426	\$659,426	\$659,425				
22		Administrative Cost Allocation	\$298,221	\$0	\$0	\$0				
23		Total Expenditures	\$1,333,951	\$993,995	\$984,099	\$1,037,202				
24		OPERATING SURPLUS/(DEFICIT)	(\$309,470)	\$231,533	\$318,248	\$289,978				
39		RESERVES								
41		Beginning Reserves	\$0	\$0	\$0	\$0				
42		Operating Surplus / (Deficit)	(\$309,470)	\$231,533	\$318,248	(\$243,022)				
43		Transfers & Encumbrances	(\$5,198)	\$5,198	\$0	\$0				
44		ENDING RESERVES	(\$314,668)	\$236,731	\$318,248	(\$243,022)				
45										

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	B	C	D	H	I	J	K	L	M
1	 CAMBRIA COMMUNITY SERVICES DISTRICT								
2	FUND LEVEL ANALYSIS								
3	WATER RECLAMATION FACILITY - WATER FUND 39 - OPERATIONS DEPARTMENT - 25							3%	
4					(unaudited)			<u>2021/2022</u>	
5	ACCOUNT	WATER FUND	ACTUAL	ACTUAL	ESTIMATED	PROPOSED	BUDGET		
6	NO.	WRF DEPARTMENT - 25	FY 2018/2019	FY 2019/2020	FY 2020/2021				
7									
173	6180P	Loan Principal	340,465	354,604	369,327	384,662			
174	6180I	Interest Expense	318,959	304,822	290,099	274,763			
177		Total Debt Service	\$659,424	\$659,426	659,426	659,425			
178		ADMINISTRATIVE COST ALLOCATION							
179		Administrative Cost Allocation - See Water Fund	298,221	0	0	0			
181		Total Administrative Cost Allocation	\$298,221	\$0	\$0	\$0			
182		Total Expenditures	\$1,333,951	\$993,995	\$984,099	\$1,037,202			

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	A	B	C	D	H	I	J	K	L	M
1	 CAMBRIA COMMUNITY SERVICES DISTRICT									
2	FUND LEVEL ANALYSIS									
3	WATER RECLAMATION FACILITY - WATER FUND 40 - CAPITAL DEPARTMENT - 30									
4						(unaudited)				
5	ACCOUNT	WATER FUND		ACTUAL	ACTUAL	ESTIMATED	2021/2022			
6	NO.	WRF CAPITAL DEPARTMENT - 30		FY 2018/2019	FY 2019/2020	FY 2020/2021	PROPOSED			BUDGET
		CAPITAL OUTLAY								
135										
136										
137	6170	Interim SWF AWTP Off-Hauling Facilities		0	0	0	0			
138	6170	Impoundment Basin Design Evaluation		6,639	444	4,802	0			
139	40-1829C-30	CIP Brackish Environmental		6,728	0	0	0			
140	40-1829I-30	CIP Brackish Legal		100,941	138,608	49,289	0			
141	40-1829K-30	CIP SWF Public Outreach		2,333	0	0	0			
142	6910	Section 7 ESA Consultation		21,236	31,281	80,592	0			
149	6170	Off Hauling / Secondary Containment			0	0	0			
150	6170	Increase in Off Hauling Estimate			0	0	0			
151	6170	Tank Purchase			27,563	0	0			
152	6170	Urban Water Mgmt Plan Update - CDP Portion			4,439	96,221	0			
153	6170	Trailer Fill Station (Tanks, Piping, Spill Containment & Pad)			0	0	200,000			
157		Total Capital Outlay		\$137,878	\$202,335	\$230,905	\$200,000			
158		DEBT SERVICE								
159				0						
162		Total Debt Service		\$0	\$0	\$0	\$0			
163		ADMINISTRATIVE COST ALLOCATION								
164		Administrative Cost Allocation - See Water Fund		89,162	0	0	0			
166		Total Administrative Cost Allocation		\$89,162	\$0	\$0	\$0			
167		Total Expenditures		\$227,040	\$202,335	\$230,905	\$200,000			